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Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
Fax Number : (850)205-0381

From:

Account Name : A 1 A CORPORATE SERVICES, INC.  
Account Number : I20010000247  
Phone : (305) 674-3313  
Fax Number : (305) 675-2811

2004 JUN -2 AM 9:33  
TALLAHASSEE FLORIDA  
STATE

**FLORIDA PROFIT CORPORATION OR P.A.**

**JRW PHOENIX, INC.**

Certificate of Status	0
Certified Copy	0
Page Count	02
Estimated Charge	\$70.00

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Article of Incorporation

2004 JUN -2 AM 9:33

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

STATE OF FLORIDA  
TALLAHASSEE FLORIDA

**ARTICLE I: NAME**

The name of the corporation shall be:

JRW Phoenix, Inc.

**ARTICLE II: PRINCIPAL OFFICE**

The principal place of business/mailing address is:

400 North Federal Highway  
Pompano Beach , Florida 33062

**ARTICLE III: PURPOSE**

The purpose for which the corporation is organized:  
Independent Operator for Budget Rent A Car Agency

**ARTICLE IV: SHARES**

The number of shares of stock is: 1500  
Par Value: \$.01

**ARTICLE V: INITIAL OFFICERS/DIRECTORS (optional)**

The name(s), address(es), and title(s) of the directors and officers is/are:

Director, President, Vice President:

Robin Ingram  
509 North Victoria Park Rd  
Ft. Lauderdale , Florida 33301

**ARTICLE VI: REGISTERED AGENT**

The name and Florida street address of the registered agent is:

A1A Registered Agent Inc.  
92 Sadberry Rd.  
Quincy, FL 32351

**ARTICLE VII: INCORPORATOR**

The name and Florida street address of the incorporator is:

A1A Registered Agent Inc.  
92 Sadberry Rd.  
Quincy, FL 32351

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PAGE 2 ARTICLES OF INCORPORATION

STATE  
TALLAHASSEE FLORIDA

*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.*

Paul Smith V.P.

Signature / Registered Agent

06/01/04

Date

Paul Smith V.P.

Signature / Incorporator

06/01/04

Date