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FLORIDA PROFIT CORPORATION OR P.A.

F & L MANAGEMENT OF SOUTH FLORIDA, INC.

Certificate of Status	0
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**ARTICLES OF INCORPORATION OF
F & L Management of South Florida, Inc.**

Pursuant to Chapter 607 of the Florida Business Corporation Act, for the purpose of forming a corporation, the undersigned incorporator hereby adopts the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be: F & L Management of South Florida, Inc.

ARTICLE II

The mailing address and principal place of business of this corporation shall be: 2100 Ponce de Leon Blvd., Suite 600, Coral Gables, Florida 33134

ARTICLE III

The corporation is authorized to issue one class of stock, that being 100,000 shares of Voting Common Stock with \$1 par value. The transfer of these shares will be governed by the bylaws of the corporation.

ARTICLE IV

The name and address of the corporation's initial registered agent is:

Carlos J. Villanueva, Esq.
2100 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134

ARTICLE V

The corporation's initial Board of Directors shall consist of two Directors whose names and address are:

Gabriel Lazaro Maria Fernandez
2100 Ponce de Leon Blvd. Suite 600
Coral Gables, Florida 33134

Maria Sonia Nora Londono Vasquez
2100 Ponce De Leon Blvd. Suite 600
Coral Gables, Florida 33134

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ARTICLE VI

The name and street address of the incorporator of these Articles of Incorporation is:

Carlos J. Villanueva, Esq.
2100 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134

ARTICLE VII

The name and addresses of the initial officers of the corporation are as follows:

Maria Sonia Nora Londono Vasquez
President and Secretary
2100 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134

Gabriel Lazaro Maria Fernandez
Vice President
2100 Ponce De Leon Blvd., Suite 600
Coral Gables, Florida 33134

ARTICLE VIII

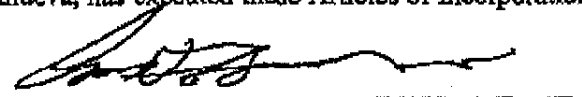
The corporation will be authorized to undertake any legal and valid business purpose as recognized under the laws of the State of Florida.

ARTICLE IX

No Director shall be held liable to the corporation or its shareholders for its monetary damages due to a breach of fiduciary duty, unless the breach is the result of intentional misconduct, self dealing or illegal actions.

That the undersigned incorporator hereby declares, under penalty of perjury, that the statements made in the forgoing Articles of Incorporation are true, and that the incorporator is at least eighteen years of age.

The undersigned incorporator, Carlos J. Villanueva, has executed these Articles of Incorporation on this 26 day of April, 2004.



Carlos J. Villanueva
Incorporator

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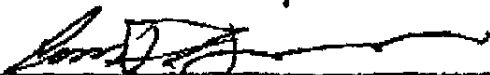
**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

**PURSUANT TO THE PROVISIONS OF SECTION 607.501, FLORIDA STATUTES,
THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE
STATE OF FLORIDA, SUBMIT'S THE FOLLOWING STATEMENT TO DESIGNATE
A REGISTERED OFFICE AND A REGISTERED AGENT IN THE STATE OF
FLORIDA.**

1. The name of the corporation is: F & L Management of South Florida, Inc.
2. The name and the Florida street address of the initial registered agent are:

Carlos J. Villanueva
2100 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for F & L Management of South Florida, Inc. at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


Carlos J. Villanueva

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