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FLORIDA PROFIT CORPORATION OR P.A.

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P. 61765



ARTICLES OF INCORPORATION OF CUBANA DE AVIACION S.A. INC.

CROSS REFERENCE CUBAN AVIATION S.A. INC.

The undersigned incorporator(s), for the purpose of forming a Corporation under the Florida Business Corporation Act, hereby adopt(s) the following . Articles of Incorporation.

ARTICLE I - LEGAL NAME

The Legal name of the corporation shall be:

CUBANA DE AVIACION S.A. INC.



ARTICLE II - TRADE NAME AND COMMERCIAL NAME

The Corporation will conduct the business under the Trade and Commercial name of: "CUBANA" and /or "CUBANA DE AVIACION" in the State of Florida, And the United States. (Florida Trademark Code 39) Transportation and Storage).

ARTICLE III- DURATION

The term of duration of this Corporation shall be for perpetual existence, until by unanimity vote of the Board of Shareholders adopt another term.

ARTICLE IV - PRINCIPAL OFFICE

The Headquarter Office, and Principal & initial place of business, of this Corporation Shall be at 3971 SW. 8th Street Ste. No. 206 Miami, Florida 33134. US. And the mailing address is: P.O. Box 52-2481, Miami, Florida 33152-2481 US

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ARTICLE V-PURPOSES

The purposes of this corporation is engage in any legal business and or activities permitted under the laws of State of Florida and the United States of America.

The main purposes are: Air passenger transportation, ticketing, charters, Cargo services, express mail, express services, and any others ways of the Air transportation, inside and outside on the State of Florida and the United States of America.

ARTICLE VI - CAPITAL STOCK

The number of shares stock that this corporation is authorized to have outstanding at any time is 500,000 (Five Hundred, thousand) Common Stock shares, with a \$ 0.01 dollar per value per each share.

ARTICLE - VII

INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent of this corporation is: Richard Charles Illa, with address located at: 3971 S.W. 8th Street Ste 206, Miami, Florida, 33134, US.

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ARTICLE VIII - DIRECTOR(S)

The name and address of the initial Board of Directors to These Corporation are the following four (4) members. The minimum number of the members of the Board of Directors never shall be less of two (2) and no more of the 35 thirty five members

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1. - Ariannys Hechavarria President/Director

2. - Pedro Nilo Alsina Vice-President/Director

- 3. Richard Charles Illa Secretary/Director
- 4. Pedro C. Donates
 Treasurer/Director

ADDRESS

3971	S.W.	8th St.	Ste 206
Mian	ni, Fl	orida,	33134

3971 S.W.	8th St.	Ste	206
Miami, Fl	orida,	331:	34

3971 S.W. 8th St. Ste 206 Miami, Florida, 33134

ARTICLE IX - INCORPORATOR

The name and address of the Incorporator to these Articles of Incorporation is: Richard Charles Illa, with address located at 3971 S.W. 8th Street Ste 206, Miami, Florida 33134. US.

The undersigned Incorporator has executed these Articles of Incorporation on behalf of the initial members of the Board of Directors, and act as Attorney in Fact or Representative of the such members on this 26th day of April of 2004, at Miami, State of Florida US.

Incorporator Signature

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT /REGISTERED OFFICE

Having been named as Registered Agent and to accept service of process for the above stated Corporation at place designated in this certificate, I Richard Charles Illa hereby accept the appointment as Registered Agent and agree To act in this capacity.

I further agree to comply with the provisions of all statutes related to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Registered Agent Signature Richard Charles Illa.

State of Florida) Miami-Dade County)

I, ROGE, Notary Public for State of Florida at Large, do hereby Certify that Richard Charles Illa, with ID of Florida Driver License Number freely and voluntarily sign the present document named "Articles of Incorporation"

Signed before me, on April 26th 2004, at Miami-Dade County, State of Florida, United States of America U.S.

Signature
Notary Public - State of Florida

Commission - Seal

NOTARY PUBLIC STATE OF FLORIDA COMMISSION NO. DD115528

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