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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

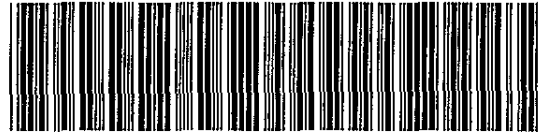
(Business Entity Name)

(Document Number)

Certified Copies _____ Certificates of Status _____

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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A simple, hand-drawn checkmark consisting of a single stroke that starts at the bottom left, goes up and right, then loops back down and left.

Handwritten initials or a signature, possibly '9/3/02', written in black ink.

Law Offices
JAMES A. HORLAND
PENTHOUSE 4 * CITICENTRE
290 NW 165TH STREET
MIAMI, FLORIDA 33169

TELECOPIER
(305) 940-8526

TELEPHONE
(305) 945-7800

March 15, 2004

Florida Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

Re: Florida Auto Sales & Rentals, Inc.

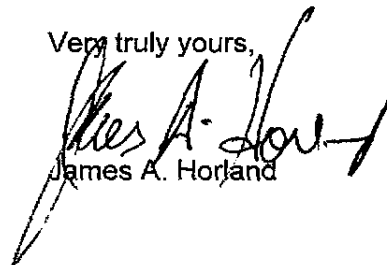
To Whom It May Concern:

Enclosed your will find the following:

1. Articles of Incorporation of Florida Auto Sales & Rentals, Inc.
2. Check payable to Florida Department of State in the amount of \$70.00 to cover filing fee (\$35.00) and Registered Agent fee (\$35.00).
3. Stamped, pre-addressed envelope within which to return a conformed (non-certified) stamped-in copy of the Articles of Incorporation.

Thank you for you attention to this matter.

Very truly yours,


James A. Horland

JAH/cmv
Enclosure

ARTICLES OF INCORPORATION OF FLORIDA AUTO SALES & RENTALS, INC.

The undersigned, being authorized to execute and file these Articles of Incorporation, hereby certifies that:

ARTICLE I — Name:

The name of the corporation (hereinafter referred to as the "Company") is **FLORIDA AUTO SALES & RENTALS, INC.**

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TALLAHASSEE, FLORIDA

ARTICLE II — Address:

The mailing address and street address of the principal office of the Company is:

5200 South State Road 7
Fort Lauderdale, Florida 33314

ARTICLE III — Common Stock:

The aggregate number of shares which the Company is authorized to issue is 5,000 shares of Common Stock, par value \$0.10 per share.

ARTICLE IV — Registered Agent and Incorporation:

The name and the Florida street address of the initial registered agent and incorporation are:

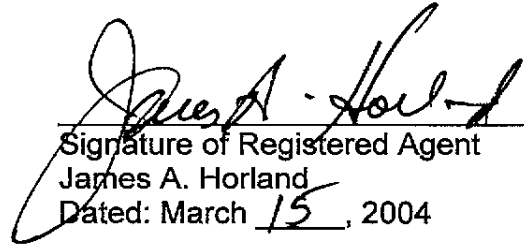
James A. Horland, Esq.
290 NW 165th Street
Penthouse 4 - CitiCentre
Miami, Florida 33169

IN WITNESS WHEREOF, I have signed these Articles of Incorporation and acknowledged them to be my act this 15 day of March, 2004.


James A. Horland, Authorized Representative

STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT

I hereby accept the designation as registered agent to accept service of process for Florida Auto Sales & Rentals, Inc. at 290 NW 165th Street, Penthouse 4, Miami, FL 33169. I am familiar with and accept the obligations of my position as registered agent under Chapter 608, Florida Statutes.



Signature of Registered Agent
James A. Horland
Dated: March 15, 2004

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TALLAHASSEE, FLORIDA