

**Electronic Articles of Incorporation
For**

P04000043976
FILED
March 10, 2004
Sec. Of State

PROYECTO MEMORIA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:
PROYECTO MEMORIA, INC.

Article II

The principal place of business address:
4345 SW 117 AVENUE
MIAMI, FL. 33175

The mailing address of the corporation is:
4345 SW 117 AVENUE
MIAMI, FL. 33175

Article III

The purpose for which this corporation is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:
100

Article V

The name and Florida street address of the registered agent is:
JOSE A LIMA
4345 SW 117 AVENUE
MIAMI, FL. 33175

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: JOSE A. LIMA

Article VI

The name and address of the incorporator is:

JORGE J. DE GUZMAN
12823 SW 45TH TERRACE
MIAMI, FL 33175

Incorporator Signature: JORGE J. DE GUZMAN

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
ALEJANDRO MORENO
516 NW 59TH AVENUE
MIAMI, FL. 33126

Title: T
BONIFACIO F ALONSO
3165 SW 4TH STREET
MIAMI, FL. 33135

Title: VP
JOSE A LIMA
4345 SW 117TH AVENUE
MIAMI, FL. 33175

Title: VP
JORGE J DE GUZMAN
12823 SW 45TH TERRACE
MIAMI, FL. 33175

Title: S
ORLANDO MARTINEZ-PAZ
756 WEST 53RD TERRACE
HIALEAH, FL. 33012

Article VIII

The effective date for this corporation shall be:

03/09/2004