Electronic Articles of Incorporation For

P04000033514 FILED February 20, 2004 Sec. Of State

ARMANDO BALLADARES CORP.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: ARMANDO BALLADARES CORP.

Article II

The principal place of business address: 7132 SW 21ST STREET MIAMI, FL. 33155

The mailing address of the corporation is:

7132 SW 21ST STREET MIAMI, FL. 33155

Article III

The purpose for which this corporation is organized is: FREIGHT TRANSPORTATION

Article IV

The number of shares the corporation is authorized to issue is: 1000 AT \$0.50 PER SHARES

Article V

The name and Florida street address of the registered agent is:

ARMANDO BALLADARES 7132 SW 21ST STREET MIAMI, FL. 33155 I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ARMANDO BALLADARES

Article VI

The name and address of the incorporator is:

ARMANDO BALLADARES 7132 SW 2ST STREET MIAMI, FL 33155

Incorporator Signature: ARMANDO BALLADARES

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P ARMANDO BALLADARES 7132 SW 21ST STREET MIAMI, FL. 33155

Article VIII

The effective date for this corporation shall be:

02/17/2004