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COTTON & GATES ATTORNEYS AT LAW

ERNEST L. "BUDDY" COTTON, P.A. MICHAEL R. GATES, P.A. THREE PLEW AVENUE SHALIMAR, FLORIDA 32579 (850) 651-9900 FAX (850) 651-2522

February 12, 2004

Department of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

RE: Panache the Salon, Inc.

Dear Sir or Madam:

Enclosed please find an original and one copy of the Articles of Incorporation and Certificate Designating Place of Business or Domicile for the Service of Process Within this State, Naming Agent Upon Whom Process May be Served regarding the above-referenced corporation.

I am also enclosing my firm's check in the amount of \$122.50 which represents payment of your \$35.00 fee for filing the Articles of Incorporation, the \$35.00 fee for filing the Designation of Agent Certification, and the \$52.50 fee for obtaining a certified copy of these documents.

Should you have any questions, or require anything further, please do not hesitate to

contact me.

MG:slb

Enclosure

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ARTICLES OF INCORPORATION

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OF

SECRETARY OF STATE [ALLAHASSEE, FLORIDA

PANACHE THE SALON, INC.

The undersigned natural person, at least eighteen (18) years of age, for the purpose of forming a corporation for profit, pursuant to the provisions of Chapter 607, Florida Statutes, does hereby certify the following:

ARTICLE I - NAME

The name of this corporation is Panache the Salon, Inc.

ARTICLE II - DURATION

This corporation shall have perpetual existence unless sooner dissolved by law.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of engaging in the salon business, and any and all lawful business as permitted by law.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue One Thousand (1,000) shares of One Dollar (\$1.00) par value common stock.

ARTICLE V - REGISTERED AGENT

The name and street address of the initial registered office of this corporation shall be:

Regina M. Dees 2003 Frontera Street Navarre, Florida 32566

ARTICLE VI - PRINCIPAL OFFICE

The mailing address of the principal office of the corporation is 2003 Frontera Street Navarre, Florida 32566 and the street address of the principal office of the corporation is 2003 Frontera Street Navarre, Florida 32566.

ARTICLE VII - INCORPORATORS

The name and address of the incorporator are:

Don K. Dees 2003 Frontera Street Navarre, Florida 32566 Regina M. Dees 2003 Frontera Street Navarre, Florida 32566

ARTICLE VIII - WAIVER OF NOTICE

Any action of the stockholders of this corporation may be taken without a meeting, if consent in writing, setting forth the action so taken, shall be signed by all persons who would be entitled to vote upon such action at a meeting and filed with the Secretary of the corporation as part of the corporate records. Such consent shall have the same force and effect as a unanimous vote of the stockholders.

ARTICLE IX - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be either increased or decreased from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial directors of this corporation are as follows:

> Don K. Dees 2003 Frontera Street Navarre, Florida 32566

Regina M. Dees 2003 Frontera Street Navarre, Florida 32566

ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any Shareholder, Officer, Director or Manager who is or was a part, or who is threatened to be made a party, to any administrative or investigative proceeding.

ARTICLE XI - REGULATIONS

The power to adopt, alter and amend or repeal the By-Laws shall be vested in the Board of Directors.

DATED this 19th day of February, 2004.

Incorporator

DON K. DEES

Incorporator

STATE OF FLORIDA COUNTY OF OKALOOSA

I hereby certify that on this day before me, a Notary Public, duly authorized to take acknowledgments, personally appeared REGINA M. DEES () who is personally known by me or () who has produced F) who has produced as identification, and whom executed the foregoing Articles of Incorporation, and who acknowledged to and before me that he subscribed the same for the purposes therein expressed.
WITNESS my hand and official seal on this day of February, 2004.
My Comm Expires: NOTARY PUBLIC No DD043304 My Commission Expires: My Commission Expires:
I hereby certify that on this day before me, a Notary Public, duly authorized to take acknowledgments, personally appeared DON K. DEES () who is personally known by me or () who has produced F () corporation, as identification, and whom executed the foregoing Articles of Incorporation, and who acknowledged to and before me that he subscribed the same for the purposes therein expressed.
WITNESS my hand and official seal on this 12th day of February, 2004.
My COMM EXPIRES NOTARY PUBLIC No DD043904 My Commission Expires:

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Florida Statutes 607.0501(3), Florida Statutes, the following is submitted:

First - That Panache the Salon, Inc. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, at 2003 Frontera Street, Navarre, Florida 32566 has named Regina M. Dees, whose address is 2003 Frontera Street, Navarre, Florida 32566, as its agent to accept service of process within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the above-stated corporation at the place designated in this certificate, I hereby accept to act in this capacity and agree to comply with the provisions of said Statute relative to keeping open said office.

REGINA M. DEES