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2004 JAN 27 A 10:37

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Answer Management, Inc.

(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00 ☐ \$78.75
Filing Fee Filing Fee
 & Certificate of Status

☐ \$78.75 ☒ \$87.50
Filing Fee Filing Fee,
& Certified Copy Certified Copy
 & Certificate of
 Status

ADDITIONAL COPY REQUIRED

FROM: Allison N. Sandoval

Name (Printed or typed)

7080 NW 177 Street #207

Address

Miami, FL 33015

City, State & Zip

305-527-5337

Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION
OF
ANSWER MANAGEMENT, INC.

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The undersigned does hereby subscribe to, acknowledge and files the following
Articles of Incorporation for the purpose of creating a corporation under the laws of the
State of Florida.

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of this corporation is Answer Management, Inc.

ARTICLE II - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful
business permitted under the laws of Florida.

ARTICLE III - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of \$10.00 par value common
stock, which shall be designated as "Common Shares". All of said stock shall be payable
in cash, property (real or personal) or labor or services in lieu thereof at a just valuation to
be fixed by the Board of Directors. The initial capitalization of the corporation shall be
in the sum of \$500.00.

ARTICLE IV - VOTING RIGHTS

Except as otherwise provided by the law, the entire voting power for the election
of directors and for all other purposes shall be vested exclusively in the holders of the
outstanding Common Shares.

ARTICLE V - TERM

This corporation shall commence its existence on the date of filing and shall exist
perpetually thereafter unless sooner dissolved according to law.

ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash or any new stock of this corporation of
the same kind, class or series as that which he already holds, shall have the right to
purchase his pro rata share thereof (as nearly as may be done without issuance of
fractional shares) at the prices at which it is offered to others.

ARTICLE VII – INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial principal office of this corporation is 7080 NW 177 Street #207, Miami, Florida 33015 and the name of the initial registered agent of this corporation is Allison N. Sandoval whose address is 7080 NW 177 Street #207, Miami, Florida 33015.

ARTICLE VIII – INITIAL BOARD OF DIRECTORS

This corporation shall have at least one director initially with the exact number of directors to be specified by the shareholders from time to time unless the shareholders shall by majority vote determine that the corporation be managed by the shareholders. The name and address of the initial director(s) of this corporation is/are:

Allison N. Sandoval – 7080 NW 177 Street #207, Miami, Florida 33015

ARTICLE IX – INCORPORATOR

The name and address of the person signing these articles is:

Allison N. Sandoval – 7080 NW 177 Street #207, Miami, Florida 33015

ARTICLE X – INDEMNIFICATION

The corporation may, at its sole discretion, indemnify any officer or director or any former officer or director, to the fullest extent permitted by law either now existing or hereafter enacted; however, under no circumstances will the corporation indemnify such officer or director when the corporation itself has brought action against the officer or director.

ARTICLE XI

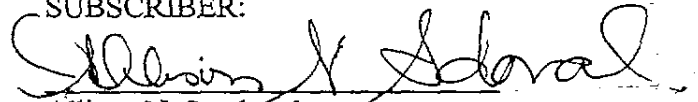
No contract or other transaction between this corporation and any other corporation, and no act of this corporation shall in any way be affected or invalidated by the fact that any of the Directors of this corporation are pecuniarily or otherwise interested in, or are directors, or officers of, such other corporation. Any other director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any other director of this corporation who is also a director or an officer of such corporation, or who it is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction with like force and effect as if he were not such director or officer of such other corporation, or not so interested.

ARTICLE XII

The private property of the stockholders shall not be subject to the payment of the corporate debts to any extent whatever. The corporation shall have first lien on the shares of its stockholders and upon the dividends due them for any indebtedness of such stock holders to the corporation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Article of Incorporation this 23 day of January, 2004

SUBSCRIBER:


Allison N. Sandoval

BEFORE ME, a notary public authorized to take acknowledgements in the State and County set forth above, personally appeared Allison N. Sandoval, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged he acknowledged before me that he executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the State and County aforesaid, this 23 day of January, 2004.


Name:
NOTARY PUBLIC
STATE OF FLORIDA

My Commission Expires:



Christina Rivera
My Commission CC986943
Expires December 10, 2004

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA