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FLORIDA PROFIT CORPORATION OR P.A.

bird road motors, inc.

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**ARTICLES OF INCORPORATION
OF
BIRD ROAD MOTORS, INC.**

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation.

Article 1. Name

The name of this corporation is Bird Road Motors, Inc.

Article 2. Principal Office

The principal office and the mailing address of the corporation is:

7200 Bird Road
Miami, Florida 33155

Article 2. Duration

The period of its duration is perpetual. It shall commence its existence upon the filing of these Articles of Incorporation with the Secretary of State of Florida.

Article 3. Purpose

The purpose is to engage in any activities or business permitted under the laws of the United States and of the State of Florida.

Article 4. Capital Stock

The corporation is authorized to issue One Hundred (100) shares at One Hundred (\$100) Dollars par value.

Prepared By:
Jorge Sanchez-Galarraga, Esq.
Florida Bar No. 159423
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Article 5. Initial Registered Office and Agent

The name and address of the initial registered agent and office of this corporation is as follows:

Jose E. Ramos
7200 Bird Road
Miami, Florida 33155

Article 6. Initial Board of Directors

This corporation shall have one director initially. The number of directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than one.

The name and address of the initial director of this corporation is:

Jose E. Ramos
7200 Bird Road
Miami, Florida 33155

Article 7. Incorporator

The name and address of the incorporator signing these Articles of Incorporation is :

Jose E. Ramos
7200 Bird Road
Miami, Florida 33155

Article 8. Amendment of Articles

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders subject to this reservation.

Article 9. Pre-emptive Rights

Each shareholder of this corporation shall have the first right to purchase shares (and securities convertible into shares), of any class, kind or series of stock in this corporation that may from time to time be issued (whether or not presently authorized),

including shares from the treasury shares. This right shall be deemed waived by any shareholder who does not exercise it and pay for the shares preempted within thirty (30) days of receipt of a notice in writing from the corporation, stating the prices, terms, and inviting him to exercise his preemptive rights. The right may also be waived by affirmative written waiver submitted by the shareholder to the corporation within thirty (30) days of receipt of notice from the corporation.

Article 10. Removal of Directors

At a meeting of shareholders called expressly for that purpose, any one director, or the entire board of directors, may be removed, with or without cause, by a vote of the holders of the majority of the shares then entitled to vote at an election of directors.

Article 11. Indemnification

The corporation may be empowered to indemnify any officer or director in the manner set out and provided for pursuant to the provisions of Section 607.014 of the Florida Statutes, as amended.

Article 12. Amendment

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors and approved at a stockholders meeting by a majority of the shares entitled to vote thereon.

In Witness Whereof, the undersigned incorporator executed these Articles of Incorporation this 27th day of January, 2004

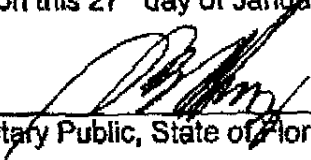


Jose E. Ramos

State of Florida)
County of Miami-Dade)

Before me, the undersigned authority, personally appeared Jose E. Ramos to me known to be the person who executed the foregoing Articles of Incorporation and he acknowledged to and before me that he executed the same.

Sworn to and subscribed before me on this 27th day of January, 2004.



Notary Public, State of Florida



Susana B. Perez
Commission #DD239017
Expires: Aug 05, 2007
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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE AND DESIGNATING REGISTERED AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That Bird Road Motors, Inc., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation in has named Jose E. Ramos at 7200 Bird Road, Miami, County of Miami-Dade, State of Florida 33155, as its registered agent to accept service of process within this State.

ACKNOWLEDGMENT

Having been named as Registered Agent to accept service of process for the above named Corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping said office open.



Jose E. Ramos
Registered Agent

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