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1-21-04

To:  
Division of Corporations  
Fax Number : (850) 205-0381

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-0686  
Fax Number : (305) 672-9110

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TALLAHASSEE, FLORIDA  
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## FLORIDA PROFIT CORPORATION OR P.A.

North Group Development Inc.

|                       |         |
|-----------------------|---------|
| Certificate of Status | 1       |
| Certified Copy        | 0       |
| Page Count            | 04      |
| Estimated Charge      | \$78.75 |

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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:

North Group Development Inc.

The Corporation is being formed for the purpose of rendering construction services and clearing of land and grading services.

### Article II. Address

The Corporation's mailing address is:

North Group Development Inc.

1313 Haines Street

Jacksonville FL 32206

### Article III. Registered Agent

The name and address of the Corporation's registered agent is:

Arthur Hernandez

121 W. Forsyth St., Suite 800

Jacksonville FL 32202-3841

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Martin A. Flamm

Suzanne M. Flamm

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Arthur Hernandez, Esq. | FL Bar Member

Arthur Hernandez, P.A.

121 W. Forsyth St., Suite 800

Jacksonville FL 32202-3841

904-358-1182

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

Arthur Hernandez, Esq.  
Arthur Hernandez, P.A.  
121 W. Forsyth St., Suite 800  
Jacksonville FL 32202-3841

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on January 21, 2004.

The undersigned incorporator executed these Articles of Incorporation on January 26, 2004.



ARTHUR HERNANDEZ, ESQ.  
by D. Stoutt as attorney-in-fact

Arthur Hernandez, Esq. | FL Bar Member  
Arthur Hernandez, P.A.  
121 W. Forsyth St., Suite 800  
Jacksonville FL 32202-3841  
904-358-1182

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

**CORPORATION:**

North Group Development Inc.

**REGISTERED AGENT/OFFICE:**

Arthur Hernandez  
121 W. Forsyth St., Suite 800  
Jacksonville FL 32202-3841

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



ARTHUR HERNANDEZ  
by D. Stoutt as attorney-in-fact

Date: January 26, 2004

Arthur Hernandez, Esq. | FL Bar Member  
Arthur Hernandez, P.A.  
121 W. Forsyth St., Suite 800  
Jacksonville FL 32202-3841  
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