

Sent by: STEARNS WEAVER

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Division of Corporations

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From: Account Name : STEARNS WEAVER MILLER, ET AL.  
Account Number : 076077002504  
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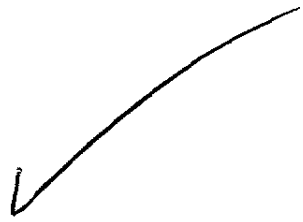
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ARTICLES OF INCORPORATION  
OF  
NC HOSPITALITY, INC.

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TALLAHASSEE, FL 32399

ARTICLE I - NAME AND ADDRESS

The name of this corporation is NC HOSPITALITY, INC. (the "Corporation"). The address of the principal office and the mailing address of the Corporation is 21 Almeria Avenue, Coral Gables, Florida 33134.

ARTICLE II - PURPOSE

The Corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE III - CAPITAL STOCK

The aggregate number of shares which the Corporation shall have authority to issue is One Thousand (1,000) shares of common stock, all of which are to have a par value of One Cent (\$.01) per share. The Board of Directors shall fix the consideration to be received for each share. Such consideration shall consist of any tangible or intangible property or benefit to the Corporation, including cash, promissory notes, services performed or written promises to perform services and shall have a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

Filed by: J. Garstenfeld, Corp. Legal Asst.  
Stearns Weaver Miller Weissler, et al  
150 West Flagler Street, Suite 2200  
Miami, Florida 33130

T: 305-789-3545/F: 305-789-3395

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ARTICLE IV - INITIAL REGISTERED

OFFICE AND AGENT

The street address of the initial registered office of the Corporation and the name of the initial registered agent of the Corporation at such office is:

<u>Name</u>	<u>Address</u>
Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A.	c/o Richard E. Schatz, Esq. 150 West Flagler Street, Suite 2200 Miami, Florida 33130

ARTICLE V - COMMENCEMENT

The Corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State.

ARTICLE VI - INITIAL

BOARD OF DIRECTORS

The initial Board of Directors of the Corporation shall be comprised of two people. The number of directors may be either increased or decreased from time to time as provided for in the Bylaws of the Corporation, but shall never be less than one. The names and addresses of the members of the initial Board of Directors of the Corporation are:

<u>Name</u>	<u>Address</u>
Norman Van Aken	21 Almeria Avenue Coral Gables, Florida 33134
Carl Bruggemeier	21 Almeria Avenue Coral Gables, Florida 33134

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ARTICLE VII - INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator is:

<u>Name</u>	<u>Address</u>
Richard E. Schatz	150 West Flagler Street, Suite 2200 Miami, Florida 33130

ARTICLE VIII - BYLAWS

The power to alter, amend or repeal the Bylaws shall be vested in each of the Board of Directors and the shareholders of the Corporation.

ARTICLE IX - INDEMNIFICATION

The Corporation shall indemnify any officer or director, or any former officer or director of the Corporation, to the fullest extent permitted by law.

ARTICLE X - AMENDMENT

The Corporation reserves to its shareholders the right to amend or repeal any provisions now or hereafter contained in these Articles of Incorporation. Any rights which these Articles may confer upon the Corporation may be modified or canceled by a vote of the shareholders to amend or repeal said Articles.

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IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this ~~14~~ day of January, 2004.

  
Richard E. Schatz, Incorporator

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ACCEPTANCE OF APPOINTMENT  
OF  
REGISTERED AGENT

Having been named as registered agent and to accept service fo process for the above stated corporation at the place designated in these Articles of Incorporation, Stearns Weaver Miller Weissler Alhadeff & Siterson, P.A. hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Section 607.0501 of the Florida Statutes.

  
By Richard E. Schatz for the Firm