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(Requestor's Name)

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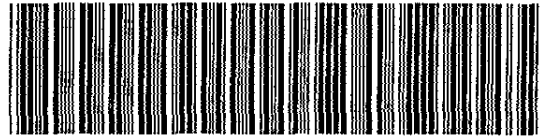
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December 17, 2003

Secretary of State  
Division of Corporations  
Corporate Records Bureau  
Room 2001, The Capitol  
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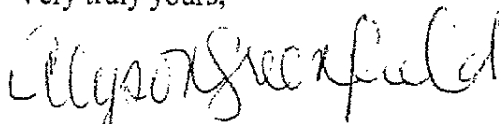
Re: Shorty's Bar-B-Q, Inc. and  
Shorty's Bar-B-Q Ranch, Inc.

Dear Sir/Madam:

Please find enclosed the original and one copy of the fully executed Articles of Incorporation of Shorty's Bar-B-Q, Inc. and Shorty's Bar-B-Q Ranch, Inc., together with my check payable to your order in the sum of \$140.00 to cover the cost of filing the Articles and the registered agent's fee.

As usual, thanks for your prompt and efficient service.

Very truly yours,



Alyson E. Greenfield

encls: (as stated)

**ARTICLES OF INCORPORATION**  
**OF**  
**SHORTY'S BAR-B-Q RANCH, INC.**

**ARTICLE I**

**NAME:** The name of this corporation is: **SHORTY'S BAR-B-Q RANCH, INC.**

**ARTICLE II**

**COMMENCEMENT OF EXISTENCE:** This corporation shall commence to exist on the date filed with the Secretary of State.

**ARTICLE III**

**PURPOSE:** This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States and of the State of Florida.

**ARTICLE IV**

**CAPITAL STOCK:** This corporation is authorized to issue 1000 shares of \$0.50 par value common stock, which shall be the only class of shares authorized at this time.

**ARTICLE V**

**PRE-EMPTIVE RIGHTS:** Every shareholder upon the sale for cash of any new stock of this corporation of the same kind, or class of service as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

## **ARTICLE VI**

**INITIAL REGISTERED OFFICE AND AGENT:** The street address of the principal office of this corporation is 9150 SW 87th Avenue, Suite 205, Miami, Florida 33176. The name of the initial registered office and initial registered agent of this corporation is:

**Alyson E. Greenfield, Esq.,** 15105 NW 77th Avenue, Suite 303, Miami Lakes, Florida 33014.

## **ARTICLE VII**

**INITIAL BOARD OF DIRECTORS AND OFFICERS:** This corporation shall have at least one (1) director. The name and address of the initial director is: Alan E. Greenfield, 15105 NW 77th Avenue, Suite 303, Miami, Florida 33014. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and addresses of the initial officers are: Mark Vasturo - President; Gary Jablonski - Vice-President; Arturo Iglesias - Secretary and Treasurer; Kenneth Van Gheem - Assistant Secretary; all of 9150 SW 87th Avenue, Suite 205, Miami, Florida 33176.

## **ARTICLE VIII**

**INCORPORATOR:** The names and address of the person signing these Articles of Incorporation, as an incorporator is:

**Alyson E. Greenfield, Esq.,** 15105 NW 77th Avenue, Suite 303, Miami Lakes, Florida 33014.

## **ARTICLE IX**

**INDEMNIFICATION:** The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned subscribed have executed these Articles of  
Incorporation, this 17<sup>th</sup> day of December, 2003.


  
ALYSON E. GREENFIELD, ESQ.

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE  
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHICH  
PROCESS MAY BE MADE.**

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

FIRST, that **Shorty's Bar-B-Q Ranch, Inc.**, with its principal office located at 9150 SW 87th Avenue, Suite 205, Miami, Florida 33014 has named **Alyson E. Greenfield, Esq.**, located at 15105 NW 77th Avenue, Suite 303, Miami Lakes, Florida 33014, as its agent to accept service of process within this state.

Having been named to accept service of process for the above-stated corporation, at the place designate in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act.

  
**ALYSON E. GREENFIELD**  
Registered and Resident Agent