

Division of Corporations

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PD40000000428

Florida Department of State

Division of Corporations

Public Access System

EFFECTIVE DATE
1-1-04

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To:

Division of Corporations

Fax Number : (850) 205-0381

From:

Account Name : J L HOFMANN & ASSOCIATES, P.A.

Account Number : I19990000022

Phone : (305) 461-4400

Fax Number : (305) 461-4403

FLORIDA PROFIT CORPORATION OR P.A.**T&S Venezuelan Holdings Co.**

Certificate of Status	1
Certified Copy	1
Page Count	02
Estimated Charge	\$87.50

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ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

T&S Venezuelan Holding Co.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mail ng address is:

424 Caligula Ave
Coral Gables, FL 33146ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

Real Estate Investments

ARTICLE IV SHARES

The number of shares of stock is:

Authorized Shares Outstanding - 1,000

ARTICLE V INITIAL OFFICERS/DIRECTORS (Optional)

The name(s) and address(es):

Lorenzo Masiero, President
424 Caligula Ave
Coral Gables, FL 33146Sonia Meneses
424 Caligula Ave
Coral Gables, FL 33146ARTICLE VI REGISTERED AGENTThe name and Florida street address of the registered agent is:

United States Registered Agents, Inc., 329 Granello Ave, Coral Gables, FL 33146

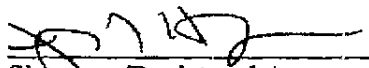
ARTICLE VII INCORPORATORThe name and address of the Incorporator is:

John L. Hofmann, 329 Granello Avenue Coral Gables, FL 33146

ARTICLE VIII EFFECTIVE DATE OF CORPORATIONThe effective date of the corporation is:

January 1, 2004

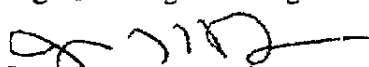
Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity



Signature/Registered Agent

12-29-03

Date



Signature/Incorporator

12-29-03

Date

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EFFECTIVE DATE
1-1-04

03 DEC 30 AM 6:55
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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