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Department of State  
P.O. Box 6327  
Division of Corporations  
Tallahassee, Florida 32314

Re: J& M Concrete of Apopka Inc.  
535 Cleveland Street  
Apopka, Florida 32703

Dear Department of State:


I am enclosing an original and one copy of the Articles of Incorporation for the above-proposed corporation. [I reserved the above corporate name with your office pursuant to reservation #]\_\_\_\_\_, dated 12/12/2003.

Also enclosed is check/ money order in the amount of \$ 122.50 for payment of the following fees:

|                      |              |
|----------------------|--------------|
| Filing Fee           | \$ 35.00     |
| Certified copy fee   | <u>52.50</u> |
| Registered Agent fee | <u>35.00</u> |
| Charter Tax          | <u>00.00</u> |
| <br>TOTAL            | <br>122.50   |

Please file the original articles and return the certified copy to me at the above address:

Sincerely

  
Incorporator  
Maribel Rincon Carrera

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03 DEC 15 AM 11:01

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION  
OF  
J & M CONCRETE OF APOPKA INC.

ONE: The name of the corporation is J&M CONCRETE OF APOPKA  
INC.

TWO: The duration of the corporation shall be perpetual.

THREE: The address of the corporation 535 Cleveland Street  
Apopka, Florida 32703

FOUR: The general purpose or purposes for which this corporation is being  
formed is/are to operate a Concrete company, including side-walks,  
drive- ways, new construction, remodeling, residential and  
commercial, consulting and all other lawful business activity for  
which corporation may be incorporated under Chapter 607 of the  
Florida statues.

FIVE: The aggregate number of shares, which the corporation shall  
have authority to issue is:

One Thousand (1,000) common shares  
having a value of \$1.00 per share.

SIX: The registered agent and the street address of the initial  
registered office of the corporation in the state of Florida is:

Name  
Maribel Rincon Carrera

Address  
535 Cleveland Street  
Apopka, Florida 32703

M R C

SEVEN: The number of directors constituting the initial board of director is 3 and the name and address of each person who is to serve as a member thereof is as follows:

| Name                   | Address                                       |
|------------------------|---|
| Maribel Rincon Carrera | 535 Cleveland Street<br>Apopka, Florida 32703 |
| Juan Martinez          | 535 Cleveland Street<br>Apopka, Florida 32703 |
| Joaquin Penaloca       | 535 Cleveland Street<br>Apopka, Florida 32703 |

EIGHT: The name and address of the sole incorporator is:

| Name                   | Address                                       |
|------------------------|---|
| Maribel Rincon Carrera | 535 Cleveland Street<br>Apopka, Florida 32703 |


IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these articles of Incorporation.

DATED: 12/12/03

The internal affairs of the corporation shall be governed by the By- Laws of the corporation, which shall be adopted at first meeting of the board of directors.

M R C

3

  
Incorporator  
Maribel Rincon Carrera

## ARTICLE NINE (IX)

### SUBSCRIBERS

The names and street addresses and the number of shares subscribed to by the subscribers hereto, who are also members of the first Board of Directors and who are to conduct the Business of the Corporation until those elected at the organizational meeting, are:

|   |               |
|---|---------------|
| Maribel Rincon Carrera<br>535 Cleveland Street<br>Apopka, Florida 32703 | 333.33 Shares |
|---|---------------|

|  |               |
|--|---------------|
| Juan Martinez<br>535 Cleveland Street<br>Apopka, Florida 32703 | 333.33 Shares |
|--|---------------|

|   |               |
|---|---------------|
| Joaquin Penaloca<br>535 Cleveland Street<br>Apopka, Florida 32703 | 333.33 Shares |
|---|---------------|

STATE OF FLORIDA

COUNTY OF SEMINOLE

I, HEREBY CERTIFY that on this day, before me, a Notary Public authorized in the state and county named above to take acknowledgments, personally appeared To me known to be the person described Maribel Rincon Carrera as the subscriber in and who executed the foregoing Articles of Incorporation, and acknowledged before me that he/ she subscribed to those Articles of Incorporation.

WITNESS my hand and official seal in the County and State named above this

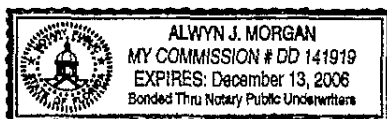
12 day of SEPTEMBER, 2003.



Notary Public

My commission expires: 12/13/2006

I, the undersigned, hereby accept the appointment as Registered Agent of the above noted corporation. I am familiar with, and accept the obligations of, Section 607.325 of the Florida Statutes.



Maribel Rincon C  
5 [REDACTED]