

**Electronic Articles of Incorporation  
For**

**P03000153654  
FILED  
December 17, 2003  
Sec. Of State**

KINARD HEATING & AIR CONDITIONING INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

KINARD HEATING & AIR CONDITIONING INC

**Article II**

The principal place of business address:

4544 CAMBRIDGE RD  
JACKSONVILLE, FL. 32210

The mailing address of the corporation is:

4544 CAMBRIDGE RD  
JACKSONVILLE, FL. 32210

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

SAMUEL R KINARD  
4544 CAMBRIDGE RD  
JACKSONVILLE, FL. 32210

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: SAMUEL R KINARD

### **Article VI**

The name and address of the incorporator is:

SAMUEL R KINARD  
4544 CAMBRIDGE RD

Incorporator Signature: SAMUEL R KINARD

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
SAMUEL R KINARD  
4544 CAMBRIDGE RD  
JACKSONVILLE, FL. 32210

Title: VP  
HOLLY A KINARD  
4544 CAMBRIDGE RD  
JACKSONVILLE, FL. 32210