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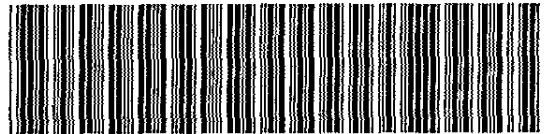
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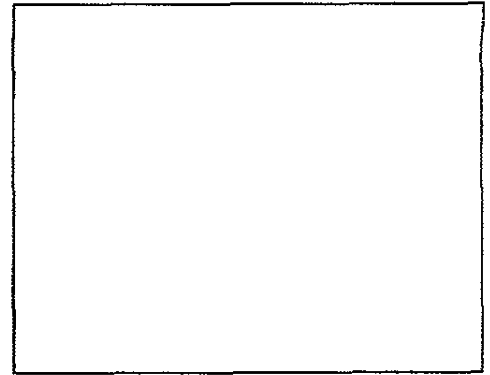
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CORPORATION NAME

1. BRIDGESTONE FLOWTECH  
AMERICA, INC.

CHECK # 1043

AMOUNT \$ 78.75

PLEASE RETURN THE FOLLOWING:

☒ CERTIFIED COPY ☐ PLAIN PHOTOCOPY  
☐ CERTIFICATE OF GOOD STANDING / STATUS

DOCUMENT TYPE:

☐ NEW FILING  
☐ AMENDMENT  
☐ REGISTRATION / QUALIFICATION  
☐ OTHER \_\_\_\_\_

Examiner's Initials

## TRANSMITTAL LETTER

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

SUBJECT: Bridgestone Flowtech America, Inc.  
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00  
Filing Fee

☐ \$78.75  
Filing Fee  
& Certificate of Status

☐ \$78.75  
Filing Fee  
& Certified Copy

☐ \$87.50  
Filing Fee,  
Certified Copy  
& Certificate of  
Status

**ADDITIONAL COPY REQUIRED**

FROM: Tommy Warmbrod  
Name (Printed or typed)

402 BNA Drive, Suite 212  
Address

Nashville, TN 37217  
City, State & Zip

615-365-0600  
Daytime Telephone number

**NOTE: Please provide the original and one copy of the articles.**

# ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

## ARTICLE I NAME

The name of the corporation shall be:

Bridgestone Flowtech America, Inc.

## ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

154 Industrial Loop S, Orange Park, Florida 32073

## ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

Assemble hydraulic hoses

## ARTICLE IV SHARES

The number of shares of stock is:

1000

## ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

Setsuya Hirano	Director
Kojiro Yamagata	Director
Yoshiyuki Baba	Director

## ARTICLE VI REGISTERED AGENT

The name and Florida street address of the registered agent is:

NRAI Services, Inc.  
526 E. Park Avenue  
Tallahassee, FL 32301

## ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Bridgestone Flowtech Corporation  
1-3-1, Minamishinozaki, Kazo, Saitama, 347-0017 Japan

\*\*\*\*\*

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

NRAI Services, Inc.

by: E. J. Chaddock  
Signature/Registered Agent

Dec. 10, 2003  
Date

[Signature]  
Signature/Incorporator

DEC. 2, 2003  
Date

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