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From:

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: EMPIRE CORPORATE KIT COMPANY

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FLORIDA PROFIT CORPORATION OR P.A.

highland aviation, inc.

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ARTICLES OF INCORPORATION

OF

HIGHLAND AVIATION, INC.

The undersigned, has executed the following document as incorporator of the above named corporation, a corporation organized under the laws of the State of Florida, and all rights, duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the laws of the State of Florida.

Article I

The name of this corporation shall be: HIGHLAND AVIATION, INC.

Article II

This corporation shall commence existence upon the filing of these articles of Incorporation by the Department of State, State of Florida, and shall perpetual existence.

ARTICLE III

The corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the State Of Florida. The specific nature of this business is aircraft parts sales.

ARTICLE IV

The aggregate number of shares which this corporation shall have authority to issue is the total sum of 100 shares, having an individual par value of \$1.00.

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

ARTICLE V

The principal place of business of the Corporation shall be: 15530 S.W. 115th Terrace, Mismi, Florida 33196.

SHARON L THIBAULT 5740 HOLLYWOOD BLVD STE 202 HOLLYWOOD, FL 33021

DEC-11-5003 19:23

ARTICLE VI PRE-EMPTIVE RIGHTS

The shareholders shall have Pra-Emptive Rights.

ARTICLE VII

The initial Board of Directors and Officers shall consist of a total of one person and the name and address of this person who is to serve as initial director and officer is:

Director and President: Maglic J. Montiel 16530 S.W. 115th Terrace Miami, Florida 33196

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

Maglio J. Montiel 15530 S.W. 115th Terrace Miami, Florida 33196

IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of incorporation this lith day of December 2003.

Incorporator

STATE OF FLORIDA: COUNTY OF BROWARD:

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THE PROPERTY OF THE PERSON OF

SUZANNE K. PETERSON COMMISSION & OC949387 EXPRES AN 28 2004 BONDIO THROUGH ADMANDACE HOTBAY

On this 11th day of <u>December 2003</u>, before me, an Officer duly authorized in the State and County aforesaid to take acknowledgments, personally appeared <u>Maglio J. Montiel</u> known to me the person whose name is subscribed, to the within instrument, and acknowledged that he executed the same for the purposes therein contained.

IN WITNESS WHEREOF, I hereunto set my hand official seal,

NOTARY PUBLIC

STATE OF FLORIDA AT LARGE My Commission expires:

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OF DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE NAMING AGENT UPON WHOM SERVICE MAY BE SERVED

IN pursuance of Chapter 607.34 Florida Statues, the following is submitted, in compliance with said Act;

First-That <u>HIGHLAND AVIATION</u>, <u>INC.</u> desiring to organize under the laws of the State of Florida with its principal office, as indicated in the articles of incorporation at the city of <u>Miami</u> county of <u>Miami-Dade</u> of <u>Florida</u> has named <u>Maglio J. Montiel</u> located at <u>15530 S.W 115th Terrace</u>, <u>Miami. Florida 33196</u> as its agent to accept service of process within this state.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above-stated corporation, at the place designated in this cartificate. I hereby accept to act in this capacity, and agree to comply with the provisions of said act relative to keeping open said office.

Ву

MAGLIO J. MONTIEL

SECRETARY OF STATE

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