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LAW OFFICES OF
ARTHUR A. SHIMEK, P.A.

423 N. BAYLEN STREET
PENSACOLA, FLORIDA 32501
(850) 434-7995
TELEFAX (850) 434-7996

ARTHUR A. SHIMEK

November 25, 2003

Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

Re: Articles of Incorporation
Kardan Solutions, Inc.

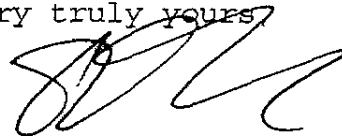
Dear Sir:

Enclosed please find the original and one copy of the Articles of Incorporation for Kardan Solutions, Inc. Please file these Articles and return your confirmation and the assigned document number to my office.

Also enclosed is my check for Seventy Dollars (\$70.00) for the filing fee.

Thank you for your attention to this matter.

Very truly yours



Arthur A. Shimek
For the firm

AAS/clb
Enclosures

cc: Ms. Susan Franklin

ARTICLES OF INCORPORATION

of

KARDAN SOLUTIONS, INC.

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation:

**ARTICLE I
NAME AND PRINCIPAL OFFICE**

The name and principal office of the corporation is **KARDAN SOLUTIONS, INC.**, 423 North Baylen Street, Pensacola, Florida 32501.

**ARTICLE II
DURATION**

The corporation will have a perpetual existence.

**ARTICLE III
PURPOSE**

The purpose of this corporation is to engage in any activities or business permitted under the law of the State of Florida.

**ARTICLE IV
CAPITAL STOCK**

The maximum number of shares which this corporation is authorized to have outstanding at any time is 10,000 shares of common stock having a par value of \$1.00 per share.

**ARTICLE V
INITIAL REGISTERED OFFICE AND AGENT**

The initial registered office of this corporation shall be 423 North Baylen Street, Pensacola, Florida 32501, and the initial

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registered agent of this corporation at such office shall be Daniel E. Nieves, who, upon accepting this designation, agree to comply with the provisions of Section 48.091, Florida Statutes as amended from time to time, with respect to keeping an office open for service of process.

**ARTICLE VI
INITIAL BOARD OF DIRECTORS**

The initial Board of Directors shall consist of one (1) member. The number of directors may be increased or decreased from time to time by a vote of the stockholders. The name and address of the director constituting the initial Board of Directors is:

Name	Address
Daniel E. Nieves	423 North Baylen Street Pensacola, FL 32501

**ARTICLE VII
INCORPORATOR**

The names and street addresses of the persons signing these Articles of Incorporation is:

Daniel E. Nieves	423 North Baylen Street Pensacola, FL 32501
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ARTICLE VIII
AMENDMENT

This corporation reserves the right to amend or appeal any provision contained in these Articles of Incorporation or any Amendment hereto..

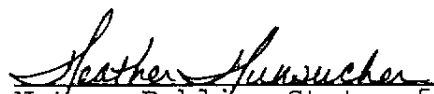

DANIEL E. NIEVES

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STATE OF FLORIDA

COUNTY OF ESCAMBIA

The foregoing Articles of Incorporation of **KARDAN SOLUTIONS, INC.**, was acknowledged before me this 25th day of November, 2003, by Daniel E. Nieves who is personally known to me.


Notary Public, State of Florida
My Commission Exp:



Heather C. Hunsucker
MY COMMISSION # CC976279 EXPIRES
December 1, 2004
BONDED THRU TROY FAIR INSURANCE, INC.