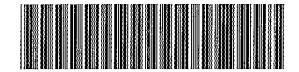
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W. Richard Thorsen

Attorney & Counselor at Law

Florida Bar Association Michigan Bar Association 116 E. Altamonte Drive, Suite 210 Altamonte Springs, FL 32701 Telephone (407) 339-1812 Fax (407) 331-3187

November 19, 2003

Florida Department of State **Division of Corporations** P.O. Box 6327 Tallahassee, Florida 32314

Re: Corporate Filing

Dear Staff:

Please find enclosed the following for the new corporation to be known as KA-R-BS, Inc.:

- 1. Articles of Incorporation (original and one copy).
- Designation and Acceptance of Registered Agent (original and one copy).
- Check for \$70.00 Filing Articles \$35.00; Designation of and Acceptance by Registered Agent \$35.00.
- 4. Return envelope for stamped copy of Articles.

Thank you for your assistance in this matter.

Very truly yours,

W. Richard Thoreen

WRT/mt

Enclosures

ARTICLES OF INCORPORATION OF KA-R-BS, INC.

D3 MOY 2 PM 6: 03

The undersigned, **Brian M. Moss**, acting as Incorporator of a Corporation to be formed under the Florida Business Corporation Act, Chapter 607, Florida Statutes, hereby adopts the following Articles of Incorporation for such Corporation:

ARTICLE I

CORPORATE NAME AND ADDRESS

This Corporation will be known as and shall do business under the name of and at the following address: KA-R-BS, Inc., 8232 Baywood Vista Drive, Orlando, FL 32810.

ARTICLE II

DURATION AND COMMENCEMENT OF EXISTENCE

The duration of this Corporation is perpetual. The time of commencement of its existence is immediately.

ARTICLE III

PURPOSE, POWERS AND NATURE OF BUSINESS

The purpose of this Corporation is to engage in any and all lawful business for which corporations may be incorporated under the laws of the State of Florida or permitted under the laws of the United States. The Corporation shall have all of the general powers listed in Section 607.0302, Florida Statutes, all of the emergency

powers listed in Section 607.0303, Florida Statutes, and all other powers which are necessary, convenient or incidental to the express power or to conduct any and all business permitted under law.

ARTICLE IV

AUTHORIZED SHARES OF STOCK

The Corporation is authorized to issue one thousand (1,000) shares of stock, all of one (1) class, having a par value of One Dollar (\$1.00) per share.

ARTICLE V

BOARD OF DIRECTORS

The initial Board of Directors shall consist of two (2) members. Directors shall be elected in accordance with the Bylaws.

ARTICLE VI

INITIAL DIRECTORS

The name and address of the Initial Directors of this Corporation are as follows:

Brian M. Moss P.O. Box 533 Mayville, MI 48744 Amy C. Gustafson 8232 Baywood Vista Dr. Orlando, FL 32810

ARTICLE VII

INFORMAL ACTION OF THE BOARD OF DIRECTORS

If all of the Directors of this Corporation, individually or collectively, consent in writing to any action taken or to be taken by the Corporation, and the writings evidencing their consent are filed with the Secretary of the Corporation, then the action shall be as valid and effective as if it had been authorized at a regular or special meeting of the Board of Directors.

ARTICLE VIII

INITIAL REGISTERED AGENT

The name and address of the initial Registered Agent for the service of process on this Corporation is as follows:

Amy C. Gustafson 8232 Baywood Vista Dr. Orlando, FL 32810

ARTICLE IX

INFORMAL ACTION OF SHAREHOLDERS

If all of the shareholders of this Corporation, individually or collectively, consent in writing to any action taken or to be taken by the Corporation, and the writings evidencing their consent are filed with the Secretary of the Corporation, then the action shall be as valid and effective as if it had been authorized at a regular or special meeting of the shareholders.

ARTICLE X

AMENDMENT OF ARTICLES

This Corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

STATE OF FLORIDA COUNTY OF SEMINOLE

BEFORE ME, the undersigned authority, personally appeared **Amy C. Gustafson**, known to me to be the person who executed the foregoing Articles of Incorporation and who acknowledged to and before me that he executed said instrument for the purposes stated therein.

Notary Public

My Commission Expires:



Frian M. Moss

STATE OF MICHIGAN COUNTY OF CARE

BEFORE ME, the undersigned authority, personally appeared **Brian M. Moss**, known to me to be the person who executed the foregoing Articles of Incorporation and who acknowledged to and before me that he executed said instrument for the purposes stated therein.

th WITNESS WHEREOF, I have hereunto set my hand and official seal this day of ______, 2003.

My Commission Expires:

TRUDY D. COLMER Notary Public, County of Lapeer My Commission Expires Dec 28, 2004

SECRETARY OF STATE, TALLAHASSEE, FLORID,