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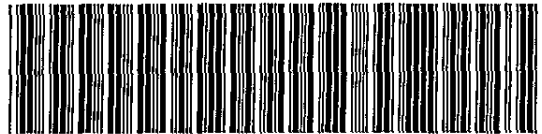
(Business Entity Name)

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STATE
TALLAHASSEE, FLORIDA

STEVE BAIRSTOW
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November 10, 2003

Department of State
Division of Corporations
409 E. Gaines St.
Tallahassee, FL 32399

Re: James Wells Concrete, Inc.

Sir/Madam:

Enclosed are the original and one copy of the Articles of Incorporation for the above-named proposed Florida corporation, and Designation and Acceptance of Registered Agent.

Also enclosed is a check in the amount of \$70.00, representing payment of the filing fee.

Thank you for your assistance in this matter.

If you have any questions, please give me a call.

Sincerely,



Steve Bairstow

SB:mb
Enclosures

**ARTICLES OF INCORPORATION
OF
JAMES WELLS CONCRETE, INC.**

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt the following articles of incorporation:

ARTICLE ONE - NAME

The name of the corporation is James Wells Concrete, Inc.

ARTICLE TWO - NATURE OF BUSINESS

The corporation may engage or transact in any or all lawful activities or businesses permitted under the laws of the United States, the State of Florida, or any other state, country, territory, or nation.

ARTICLE THREE - DURATION

The term of existence of the corporation is perpetual.

ARTICLE FOUR - PRINCIPAL OFFICE OF CORPORATION

The principal place of business is 4800 N.E. 11th St., Ocala, FL 34470, and the mailing address of the corporation is P.O. Box 830355, Ocala, FL 34483.

ARTICLE FIVE - DIRECTORS

The initial board of directors of the corporation shall consist of one member.

The name and address of the first board of directors are:

Name	Address
James Wells	4800 N.E. 11th St. Ocala, FL 34470

ARTICLE SIX - AUTHORIZED SHARES

The aggregate number of shares that the corporation has authority to issue is 1,000, all of which shall be common shares.

ARTICLE SEVEN - REGISTERED OFFICE

The name and address of the initial registered agent are:

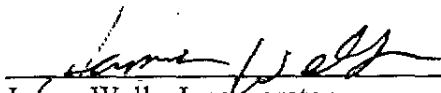
James Wells
4800 N.E. 11th St.
Ocala, FL 34470

ARTICLE EIGHT - INCORPORATOR

The name and address of the incorporator are:

James Wells
4800 N.E. 11th St.
Ocala, FL 34470

IN WITNESS WHEREOF, I have subscribed my name this 10 day of November, 2003.



James Wells, Incorporator

DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT

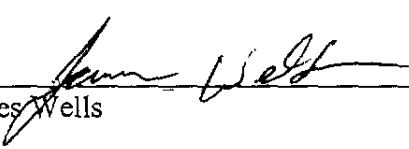
Pursuant to the provisions of the laws of the State of Florida, the undersigned corporation organized under the laws of the State of Florida, submits the following statement in designating the registered agent and registered office in the State of Florida.

- (1) The name of the corporation is James Wells Concrete, Inc.
- (2) The name of the registered agent is James Wells.
- (3) The address of the registered agent/registered office is 4800 N.E. 11th St., Ocala, FL 34470.

Acceptance

Having been named as registered agent and designated to accept service of process for the above corporation, I hereby accept the appointment as registered agent and agree to act in that capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Date: November 10, 2003


James Wells

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