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EFFECTIVE DATE





LAW OFFICES LENARD H. GORMAN, P.A.
Gables One Tower, Penthouse
1320 South Dixie Highway
Coral Gables, Florida 33146

EFFECTIVE DATE

November 11, 2003

Ms. Glenda E. Hood Secretary of State Division of Corporations 409 East Gaines Street Tallahassee, Florida 32399

Re: LTC SALON, INC.

Dear Ms. Hood:

Enclosed are Articles of Incorporation for LTC Salon, Inc. We are also enclosing a check in the amount of \$78.75 for the filing fees. If you should have any questions, please do not hesitate to contact us.

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LHG/lm enc SECRETARY OF STATE
DIVISION OF CORPORATIO

Telephone: (305) 668-8288 Telecopier: (305) 661-6477

ARTICLES OF INCORPORATION

EFFECTIVE DATES

OF

LTC SALON, INC.

ARTICLE I CORPORATE NAME

The name and mailing address of this Corporation shall be:

LTC SALON, INC. 17640 N.W. 73rd Avenue, Apt. 208 Miami, Florida 33015

ARTICLE II NATURE OF CORPORATE BUSINESS

The corporation may engage in any activities or businesses permitted under the laws of the United States and the State of Florida.

ARTICLE III CAPITAL STOCK

This Corporation is authorized to issue a maximum of One Thousand (1,000) shares of stock. The shares of stock authorized shall be common stock having a par value of One (\$1.00) Dollar per share. The consideration to be paid for each share of stock shall be fixed by the Board of Directors.

ARTICLE IV INITIAL REGISTERED OFFICE AND AGENT

The initial registered office of this Corporation shall be located at 17640 N.W. 73rd Avenue, Apt. 208, Miami, Florida 33015, and the initial registered agent of this Corporation at such office shall be Lidia Coronado.

ARTICLE V INITIAL BOARD OF DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Stockholders. However, the Corporation shall have no less than one (1) Director at any time.

SECRETARY OF STATIONS
DIVISION OF CORPORATIONS
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ARTICLE VI INCORPORATOR

The name and street address of the person signing these Articles of Incorporation

Name

is:

- Address

Lidia Coronado

17640 N.W. 73rd Avenue Apt. 208 Miami, Florida 33015

ARTICLE VII COMMENCEMENT DATE

This Corporation shall commence its existence on the date upon the Articles of Incorporation are executed and acknowledged.

THE UNDERSIGNED Incorporator, for the purpose of forming a Corporation to do business within the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts stated are true.

Lidia Coronado

STATE OF FLORIDA

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COUNTY OF MIAMI-DADE)

BE IT REMEMBERED that on this day before me, a Notary Public duly authorized in the State and County named above to take acknowledgments, personally appeared Lidia Coronado to mé well known to be the person described as the Incorporator in the foregoing Articles of Incorporation, and he acknowledged before me that he executed said Articles of Incorporation this 11th day of November, 2003.

Notary Public

My Commission Expires:



03 NOV 12 PH 12: 22

The undersigned hereby accepts the foregoing designation as initial Registered Agent and agrees to comply with the provisions of law applicable to said designation.

Date: November 11, 2003.

Lidia Coronado