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11/15/03 FAX (561) 997-6224
Division of Corporations
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BOCA RATON, FLORIDA 33491-7998

REGISTRATION OFFICE

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From: *Michelle Poppe, RE Paralegal*
Account Name : HUNT, COOK, RIGGS, MEHR & MILLER, P.A.
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FLORIDA PROFIT CORPORATION OR P.A.

KANGDA MOTORS USA, INC.

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ARTICLES OF INCORPORATION

FOR

KANGDA MOTORS USA, INC.

The undersigned, acting as incorporator under the Florida Business Corporation Act, adopts the following Articles of Incorporation for KANGDA MOTORS USA, INC.:

1. The name of the corporation is KANGDA MOTORS USA, INC.
2. The principal office address of the corporation is 2200 NW Corporate Boulevard, Suite 405, Boca Raton, Florida 33431.
3. The mailing address of the corporation is 2200 NW Corporate Boulevard, Suite 405, Boca Raton, Florida 33431.
4. The corporation shall have authority to issue 100,000 shares of stock, all of one class with a par value of \$0.01 per share.
5. The corporation's initial registered office is: 2200 NW Corporate Boulevard, Suite 405, Boca Raton, Florida 33431. The name of the corporation's initial registered agent at this office is HCRM Corp.
6. The purpose of the corporation is to engage in any activity or business permitted under the laws of the United States or of the State of Florida.

7. The name and address of the incorporator is:

NameAddress

HCRM Corp.

2200 NW Corporate Boulevard
Boca Raton, Florida 33431

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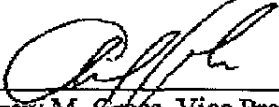
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8. The effective date of the corporate existence pursuant to section 607.0203 of the Florida Statutes shall be upon the filing of these articles.

Executed and subscribed at Boca Raton, Florida on November 11, 2003.

HCRM Corp., as Incorporator

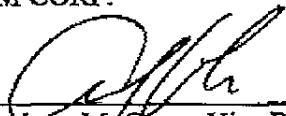
By: 

Andrew M. Gross, Vice President

ACCEPTANCE OF REGISTERED AGENT

HCRM CORP. hereby accepts the above appointment as registered agent of KANGDA MOTORS USA, INC., and acknowledges that it is familiar with the obligations of that position.

HCRM CORP.

By: 

Andrew M. Gross, Vice President

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