

**Electronic Articles of Incorporation
For**

P03000121478
FILED
October 29, 2003
Sec. Of State

ALCAR MOTORS INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

ALCAR MOTORS INC

Article II

The principal place of business address:

8004 NW 154TH STREET
SUITE 388
MIAMI LAKES, FL. US 33016

The mailing address of the corporation is:

8004 NW 154TH STREET
SUITE 388
MIAMI LAKES, FL. US 33016

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

500

Article V

The name and Florida street address of the registered agent is:

CARLOS A SERNA
8004 NW 154TH STREET
SUITE 388
MIAMI LAKES, FL. 33016

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: CARLOS A SERNA

Article VI

The name and address of the incorporator is:

E SERRANO
1515 NW 167TH STREET
SUITE 5-205
MIAMI LAKES FL 33169

Incorporator Signature: E SERRANO

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
CARLOS A SERNA
8004 NW 154TH STREET
MIAMI LAKES, FL. 33016 US

Title: VP
ALEJANDRO MURCIA
8004 NW 154TH STREET
MIAMI LAKES, FL. 33016 US

Article VIII

The effective date for this corporation shall be:

10/29/2003