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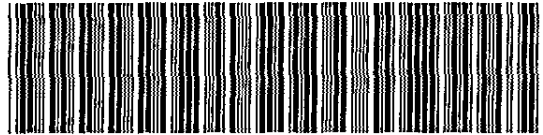
(Business Entity Name)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA
03 OCT -8 PM 2:09

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: C. A. L. Holdings, Inc.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate of Status

☒ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Cedric E. Lewis
Name (Printed or typed)

443 E. Central Ave.
Address

Winter Haven, FL 33880
City, State & Zip

863 295-7900
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

OF

C.A.L. HOLDINGS, INC.

FILED
STATE
SECRETARY OF
TALLAHASSEE, FLORIDA
03 OCT - 8 PM 2:09

The undersigned, a natural person competent to contract, hereby makes, subscribes, acknowledges and adopts the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida:

ARTICLE I - NAME

The name of the corporation is C.A.L. HOLDINGS, INC.

ARTICLE II - DURATION

This corporation shall have a perpetual existence commencing upon the filing of these Articles of Incorporation by the Department of the State of Florida.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of engaging in any activity or transacting any business permitted under the laws of the State of Florida and the laws of the United States of America.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of common stock having a no par value.

ARTICLE V - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he now holds, shall have the right to purchase his pro rata share thereof, as nearly as may be done without issuance of fractional shares, at the price at which said stock is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered agent shall be 443 E. CENTRAL AVE., WINTER HAVEN, FL 33880, and the name of the initial registered agent at that address is CEDRIC E. LEWIS. The initial principal office of this corporation shall be 631 HEATHER GLEN LOOP, WINTER HAVEN, FL 33884

ARTICLE VII - BOARD OF DIRECTORS

This corporation shall have one (1) director constituting the initial Sole Director. The number of Directors may be either increased or decreased from time to time by resolution adopted by the stockholders, but shall never be less than one. The name and address of the initial Sole Directors of this corporation.

CEDRIC E. LEWIS
613 Heather Glenn Loop
Winter Haven, FL 33884

ARTICLE VIII - INCORPORATOR

The name and address for the Incorporator to these Articles of Incorporation is:

CEDRIC E. LEWIS
613 Heather Glenn Loop
Winter Haven, FL 33884

ARTICLE IX - MEETINGS BY CONFERENCE TELEPHONE

Members of the Board of Directors may participate in special meetings and regular meeting of the Board of Directors by means of conference telephone.

ARTICLE X- INDEMNIFICATION

A. Indemnity. The corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or contemplated action, suit or proceeding, whether civil, criminal, administrative or investigative, by reason of the fact that he is or was a director, employee, officer or agent of the corporation, against all expenses (including attorneys' fees and appellate attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding, unless (a) a court of competent jurisdiction finally determines, after all appeals have been exhausted or not pursued by the proposed indemnity, that he did not

act in good faith or in a manner he reasonably believed to be in or not opposed to the best interest of the corporation, and, with respect to any criminal action or proceeding, that he had reasonable cause to believe his conduct was unlawful, and (b) such court also determines specifically that indemnification should be denied. The termination of any action, suit or proceeding by judgment, order, settlement, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he reasonably believed to be in or not opposed to the best interest of the corporation, and with respect to any criminal action or proceeding, had reasonable cause to believe that his conduct was unlawful.

B. Expenses. To the extent that a director, officer, employee or agent of the corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Article (X) (A). above, or in defense of any claim, issue or matter therein, he shall be indemnified against all expenses (including attorneys' fees and appellate attorneys' fees) actually and reasonably incurred by him in connection therewith.

C. Advances. All expenses incurred in defending a civil or criminal action, suit or proceeding shall be paid by the corporation in advance of the final disposition of such action, suit or proceeding upon receipt of an undertaking by or on behalf of the affected director, officer, employee or agent to repay such amount unless it shall ultimately be determined that he is entitled to be indemnified by the corporation as authorized in this Article X.

D. Miscellaneous. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which those seeking indemnification may be entitled under any by-law, agreement or vote of directors, shareholders or otherwise, and shall continue

as to a person who has ceased to be a director, officer, employee or agent and shall inure to the benefit of the heirs and personal representatives of such person.

E. Insurance. The corporation shall have the power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the corporation, or is or was serving, at the request of the corporation, as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against any liability asserted against him and incurred by him in any such capacity, or arising out of his status as such, whether or not the corporation would have the power to indemnify him against such liability under the provisions of this Article.

F. Amendment. Anything to the contrary herein notwithstanding, the provisions of this Article X may not be amended without the approval in writing of all persons whose interest would be adversely affected by such amendment.

ARTICLE XI - DIRECTOR CONFLICT OF INTEREST

A. No contract or other transaction between a corporation and one or more of its directors, or between a corporation and any other corporation, firm, association or other entity, in which one or more of its directors are directors or officers, or are financially interested, shall be either void or voidable for this reason alone or by reason alone that such director or directors are present at the meeting of the board of directors or of a committee thereof which approves such contract or transaction, or that his or their votes are counted for such purposes:

1. if the fact of such common directorship, officership or financial interest is disclosed or known to the board or committee, and the board or committee approves such contract or transaction by vote sufficient for such purpose without counting the vote or

votes of such interested director or directors; or

2. if such common directorship, officership or financial interest is disclosed or known to the shareholders entitled to vote thereon, and such contract or transaction is approved by vote of the shareholders; or

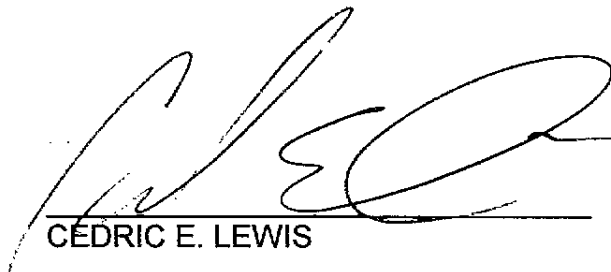
3. if the contract or transaction is fair and reasonable as to the corporation at the time it is approved by the board, a committee or the shareholders.

B. Common or interested directors may be counted in determining the presence of a quorum at a meeting of the board of directors or of a committee, which approves such contract or transaction.

ARTICLE XII - AMENDMENT OR REPEAL

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment to them, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 1st day of Oct, 2003.



CEDRIC E. LEWIS

STATE OF FLORIDA
COUNTY OF POLK

CEDRIC E. LEWIS, who is personally known to me or produced a Florida driver's license as identification, acknowledged the foregoing instrument before me this 1st day of Oct., 2003.

(SEAL)

Christa Card
NOTARY PUBLIC
Christa Card.
Print Name of Notary

My Commission Expires:



Christa Card
My Commission DD211244
Expires May 11, 2007

CERTIFICATE DESIGNATING REGISTERED

AGENT AND OFFICE

In compliance with Sections 48.091 and 607.0501, Florida Statutes, the following is submitted:

That C.A.L. Holdings, Inc., desiring to organize and qualify as a corporation under the laws of the State of Florida, with its initial registered office at 631 Heather Glen Loop, Winter Haven, FL 33884, has named CEDRIC E. LEWIS, located at 443 E Central Ave., Winter Haven, FL 33880, as its Registered Agent to accept service of process within the State of Florida; and

That, having been named to accept service of process for the above-named corporation, at the place designated in this Certificate, CEDRIC E. LEWIS, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper performance of his duties.


CEDRIC E. LEWIS

STATE OF FLORIDA
COUNTY OF POLK

The foregoing was acknowledged by me this 1st day of Oct. 2003, by CEDRIC E. LEWIS, who is personally known to me or produced a Florida drivers license as identification.


NOTARY PUBLIC

Christa Card

Print Name of Notary
My Commission Expires:



Christa Card
My Commission DD211244
Expires May 11, 2007

03 OCT - 8 PM 2:09

FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA