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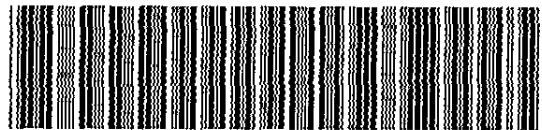
(Business Entity Name)

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DEPT. OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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LAZARUS CORPORATE FILING SERVICE

3320 S.W. 87 AVENUE

MIAMI, FLORIDA (305)552-5973

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. D & M DEVELOPERS, INC.
(Corporation Name) (Document #)
2. _____
(Corporation Name) (Document #)
3. _____
(Corporation Name) (Document #)
4. _____
(Corporation Name) (Document #)

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☐ Mail out ☐ Will wait ☐ Photocopy ☐ Certificate of Status

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

Examiner's Initials

**ARTICLES OF INCORPORATION
OF**

D & M DEVELOPERS, INC.


ARTICLE I - NAME: The name of this corporation is:

D & M DEVELOPERS, INC.

ARTICLE II - PURPOSE: The purpose for which this corporation is organized is to engage in any and all activities permitted under the Laws of the United States and of the State of Florida.

ARTICLE III - CAPITAL STOCK: This Corporation is authorized to issue ONE THOUSAND (1,000) SHARES OF ONE DOLLAR (\$1.00) PAR VALUE each, common stock.

ARTICLE IV - PREEMPTIVE RIGHTS: Each shareholder upon the sale for cash of any new common stock, or of any treasury common stock, shall have the right to purchase his pro rata (as nearly as it may be done without the issuance of fractional shares) at the price at which it is offered to others.

 "Pro rata" means, in this article, in the proportion the number of shares already owned by the shareholder bears to the total number already issued by the corporation. In case any shareholder does not make use of this preemptive rights, such rights will accrue to the rest of the shareholders also pro rata.

ARTICLE V - RIGHT OF FIRST REFUSAL: In the event a shareholder received a bona fide offer acceptable to him for the purchase of all or a portion of his shares (or any rights or interests therein), such shareholder (hereinafter referred to as the OFFERING SHAREHOLDER) shall give written notice of such offer to the Secretary of the corporation and to all other shareholders by registered mail at the addresses listed in the corporation's book. The notice to the corporation shall be sent to the corporate officers.

The notice must set forth the name of the proposed transferee, the number of shares to be transferred, the price, the price per share, and all other terms and conditions of the proposed transfer. Any other stockholder of the corporation will have 15 days to signify his or her intention to buy and his or her tender of the price, to the stockholder intending to sell, and will also notify the corporation, in writing, of his or her intention of exercising the rights granted by this article. If more than one stockholder intends to exercise the right to purchase, then, in that event, each one will have the right to purchase pro rata; "pro rata" meaning, in this article, in a proportion where the numerator is the number of shares already owned by the shareholder exercising the right and where the denominator is the sum of all the shares already owned by all shareholders timely expressing their intent to exercise the right to purchase.

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TALLAHASSEE, FLORIDA

In case any shareholder showing any intent to exercise his right, and the number of whose shares of stock has been employed in the above computation, would later desist to purchase, the rights of such shareholder shall accrue, pro rata, as defined above, to the stockholders having timely expressed their intention to purchase.

Similar rights of purchase or option to purchase will accrue to the rest of the shareholders in the case anyone of such shareholders become bankrupt, file for voluntary bankruptcy or someone files to have him declared bankrupt, or makes an assignment in favor of creditor.

The purchase price per share of stock in these cases will be determined by evaluation to be made about the middle of the fiscal year of the corporation by an outside, independent appraiser, who will determine, as exactly as possible, the value of such shares, using approved accounting methods. All certificates of shares of this corporation will carry a rubber stamp reading: "These shares are subject to the provisions of Article V of the Articles of Incorporation on regard to prior offer to other stockholders."

Any attempt sale in violation on the provision of this Article is null and void.

ARTICLE VI - BOARD OF DIRECTORS: This Corporation shall have TWO (2) directors initially. The number of directors may either increase or diminish from time to time by the bylaws, but shall never be less that one (1).

Diego O. ARGUELLO
President

1414 Ponce de Leon Blvd.
Coral Gables, FL 33134

Marina SUPERLANO
Treasurer - Secretary

1414 Ponce de Leon Blvd.
Coral Gables, FL 33134

ARTICLE VII - INCORPORATOR(S): The name of the person(s) signing these Articles of Incorporation is/are:

Diego O. ARGUELLO
President

1414 Ponce de Leon Blvd.
Coral Gables, FL 33134

ARTICLE VIII - BYLAWS: The power to adopt, alter, amend or repel bylaws shall be vested in the Board of Directors and Shareholders. In order to have a quorum at any shareholder meeting at least a majority of the outstanding shares of the corporation having a right to vote shall be present. Acts approved by the affirmative vote of the shareholders holding no less than a majority of the outstanding shares of the corporation shall be the acts of the shareholders. In order to constitute a quorum for the transaction of business, a majority of the authorized number of directors shall be necessary. Acts approved by a majority of the directors shall be act of the Board of Directors.

ARTICLE IX - DURATION AND DATE OF COMMENCEMENT: The duration of this corporation is perpetual. The effective date of this corporation is the date of filing with the Secretary of State.

ARTICLE X - INITIAL REGISTERED AND PRINCIPAL OFFICE AND REGISTERED AGENT: The initial registered and principal office of this corporation is:

1414 Ponce de Leon Blvd.
Coral Gables, FL 33134

and the Registered Agent of this corporation is:

Diego O. ARGUELLO

at the same address.

IN WITNESS WHEREOF the undersigned incorporator(s) have executed these Articles of Incorporation this 25th day of the month of September, A.D., 2003.



Diego O. ARGUELLO
President


STATE OF FLORIDA

SS

COUNTY OF MIAMI-DADE

BEFORE ME, the undersigned authority, personally appeared Diego O. ARGUELLO (Florida Driver License No.: A624-174-34-029-0 (Expires: 01-29-2007) known to me and known by me to be the person(s) who executed the foregoing Articles of Incorporation and he/she/they acknowledge before me that he/she/they executed the same for the purpose therein expressed. **IN WITNESS WHEREOF**, I have hereunder set my hand and affixed my official seal, in the State and County aforesaid, this 25th day of the month of September, A.D. 2003.

My commission expires:



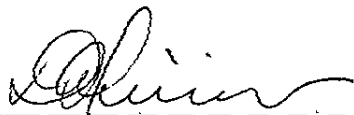
HENRY E VEGA
Notary Public, State of Florida at Large



Henry E Vega
My Commission DD185528
Expires December 21, 2006

HAVING BEEN NAMED to accept service of process for the above stated corporation **D & M DEVELOPERS, INC.** at the place designated above, I hereby agree to act in this capacity and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

Miami, Florida, this 25th day of the month of September, A.D. 2003.

A handwritten signature in cursive script, appearing to read 'Diego O. Arguello', written over a horizontal line.

Diego O. ARGUELLO
Registered Agent