

**Electronic Articles of Incorporation
For**

P03000104667
FILED
September 23, 2003
Sec. Of State

BALLARD & ASSOCIATES INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

BALLARD & ASSOCIATES INC.

Article II

The principal place of business address:

2 PALM COURT
STUART, FL. US 34996

The mailing address of the corporation is:

2 PALM COURT
STUART, FL. US 34996

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1000

Article V

The name and Florida street address of the registered agent is:

HARRY J JENZANO JR
3640-4 N FEDERAL HWY
LIGHTHOUSE POINT, FL. 33064

I certify that I am familiar with and accept the responsibilities of registered agent.

P03000104667
FILED
September 23, 2003
Sec. Of State

Registered Agent Signature: HARRY J JENZANO JR

Article VI

The name and address of the incorporator is:

MICHAEL BALLARD
2 PALM COURT

STUART FL. 34996

Incorporator Signature: MICHAEL BALLARD

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
MICHAEL BALLARD
2 PALM COURT
STUART, FL. 34996

Article VIII

The effective date for this corporation shall be:

09/23/2003