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From:

Account Name : BILZIN, SUMBERG BAENA PRICE & AXELROD LLP.  
Account Number : 075350000132  
Phone : (305) 374-7580  
Fax Number : (305) 350-2446

EFFECTIVE DATE  
9-12-03

**FLORIDA PROFIT CORPORATION OR P.A.**

**PESCAYO DEVELOPMENT, INC.**

Certificate of Status	1
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ARTICLES OF INCORPORATION  
OF  
PESCAYO DEVELOPMENT, INC.

ARTICLE I -- NAME

The name of this corporation is PESCAYO DEVELOPMENT, INC.

ARTICLE II -- PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of this corporation are:

1207 South Alhambra Circle  
Coral Gables, Florida 33146

EFFECTIVE DATE  
9-12-03

ARTICLE III -- PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV -- CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (1,000) shares of common stock, all of which are to have a par value of \$0.01.

ARTICLE V -- INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is:

1207 South Alhambra Circle  
Coral Gables, Florida 33146;

and the name and address of the initial registered agent of this corporation are:

Name

Address

Aramis Alvarez

1207 South Alhambra Circle  
Coral Gables, Florida 33146.

ARTICLE VI -- COMMENCEMENT

This corporation shall commence as of 12:01 A.M. on September 12, 2003.

ARTICLE VII -- INITIAL BOARD OF DIRECTORS

The initial Board of Directors of this corporation shall be comprised of two (2) persons. The number of directors may be either increased or decreased from time to time as provided for in the By-laws of the corporation, but shall never be fewer than two (2). The names and addresses of the initial directors of this corporation are:

<u>Name</u>	<u>Address</u>
Aramis Alvarez	1207 South Alhambra Circle Coral Gables, Florida 33146
Juan J. Bermudez	2333 Brickell Avenue Apartment 2801 Miami, Florida 33129

ARTICLE VIII -- INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator are:

<u>Name</u>	<u>Address</u>
Aramis Alvarez	1207 South Alhambra Circle Coral Gables, Florida 33146.

ARTICLE IX -- BY-LAWS

The power to alter, amend or repeal the By-laws of this corporation shall be vested in each of the Board of Directors and the shareholders of this corporation. The shareholders of this corporation may amend or adopt a by-law that fixes a greater quorum or voting requirement for shareholders (or voting groups of shareholders) than is required by law.

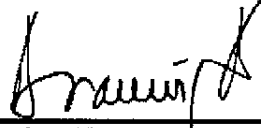
ARTICLE X -- INDEMNIFICATION

This corporation shall indemnify any officer, director or incorporator, or any former officer, director or incorporator, of this corporation to the fullest extent permitted by law.

ARTICLE XI -- AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof and in acceptance of her appointment as registered agent therein as of the 12th day of September, 2003.

  
Aramis Alvarez, Incorporator and  
Registered Agent

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