

Division of Corporations

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Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
Fax Number : (850) 205-0381

**EFFECTIVE DATE**

09-16-03

From:

Account Name : FLORIDA INCORPORATORS, INC.  
Account Number : 075350000473  
Phone : (305) 379-7907  
Fax Number : (305) 402-3141

**FLORIDA PROFIT CORPORATION OR P.A.**

**Hospitality Brands, Inc.**

Certificate of Status	0
Certified Copy	1
Page Count	04
Estimated Charge	\$78.75

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Articles Of Incorporation

Of

Hospitality Brands, Inc.

EFFECTIVE DATE

09-16-03

THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA BUSINESS CORPORATION ACT, ADOPTS THE FOLLOWING ARTICLES OF INCORPORATION:

FIRST: The name of the corporation is Hospitality Brands, Inc.

SECOND: The period of its duration is perpetual.

THIRD: The date of the commencement of the corporate existence shall be September 16, 2003.

FOURTH: The purpose or purposes for which the corporation is organized is to engage in the transaction of any or all lawful business for which the corporation may be incorporated under the provisions of the Florida Business Corporation Act.

FLORIDA INCORPORATORS, INC.  
8875 Hidden River Pkwy, Ste 300 1  
Tampa, FL 33637  
(813) 632-7882

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FIFTH: The aggregate number of shares which the corporation shall have authority to issue is ONE THOUSAND (1,000) SHARES of capital stock, \$.001 par value each.

SIXTH: The number of directors constituting the initial Board of Directors of the corporation is ONE (1) and the name and address of the person who is to serve as director until the first annual meeting of shareholders or until his successor is elected and qualified is:

David F. Gould  
520 West 31st Street  
Miami Beach, FL 33140

SEVENTH: The name and address of the incorporator is:

Mark Hankins  
8875 Hidden River Parkway, Suite 300  
Tampa, FL 33637-2087

EIGHTH: The name and address of the initial registered agent and the initial registered office is:

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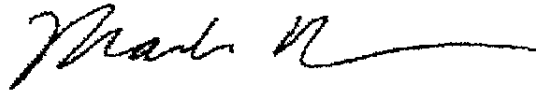
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Florida Incorporators, Inc.  
8875 Hidden River Parkway, Suite 300  
Tampa, FL 33637-2087

NINTH: The mailing address and principal office of  
the corporation is:

Hospitality Brands, Inc.  
520 West 31st Street  
Miami Beach, FL 33140

DATED: September 18, 2003

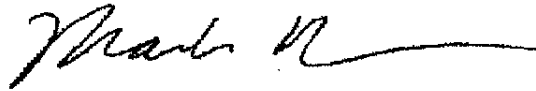


\_\_\_\_\_  
MARK HANKINS  
Incorporator

ACCEPTANCE OF REGISTERED AGENT

I hereby am familiar with and accept the duties and  
responsibilities as registered agent of the corporation.

FLORIDA INCORPORATORS, INC.



By: \_\_\_\_\_  
MARK HANKINS, President

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