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TALLAHASSEE, FLORIDA

03 SEP 15 PM 2:21

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✓
12/18/03

KEVIN J. HUBBART & ASSOCIATES
Business Attorneys Working With Businesses and Entrepreneurs

September 12, 2003

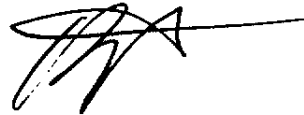
Department of State
Division of Corporations
409 E. Gaines Street
Tallahassee, FL 32399

RE: Filing of Corporate Documents

Enclosed, please find original Articles of Incorporation for Great Lakes Management Corp. and MacSub XIII, Inc., along with a check for the filing fees for each. Please file the same and return a copy to my office.

If you have any questions, please feel free to contact me at 727-723-3861 x321. Thank you in advance for your assistance.

Sincerely,



Kevin J. Hubbard

Enc. Article of Incorporation (2)
Checks (2)

cc. D. McComas

KJH/mtm

ARTICLES OF INCORPORATION

FOR

GREAT LAKES MANAGEMENT CORP.

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**SECRETARY OF STATE
TALLAHASSEE, FLORIDA**

**ARTICLE I
NAME**

The name of the corporation shall be **GREAT LAKES MANAGEMENT CORP.**

**ARTICLE II
NATURE OF BUSINESS**

The purpose of this corporation is to transact all lawful business.

**ARTICLE III
CAPITAL STOCK**

The aggregate number of shares of stock which the corporation is authorized to issue is 10,000 shares. These shares shall be of a single class of common stock, and shall have a par value of \$0.01 per share.

**ARTICLE IV
ADDRESS**

The street address of the initial registered office of the corporation, the initial principal place of business and initial mailing address shall be:

420 Park Place, Suite 100
Clearwater, Florida 33759

and the name of the initial Registered Agent for the corporation at that address is:

Kevin J. Hubbard, Esq.

**ARTICLE V
SPECIAL PROVISIONS**

The stock of this corporation is intended to qualify under the requirements of Section 1244 of the Internal Revenue Code and the regulations issued thereunder. Such actions as may be necessary shall be deemed to have been taken by the appropriate officers to accomplish this compliance.

**ARTICLE VI
TERM OF EXISTENCE**

This corporation shall exist perpetually.

**ARTICLE VII
LIMITATION OF LIABILITY**

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

**ARTICLE VIII
SELF DEALING**

No contract or other transaction between the corporation and other corporations, in the absence of fraud, shall be affected or invalidated by the fact that any one or more of the directors of the corporation is or are interested in a contract or transaction, or are directors or officers of any other corporation, and any director or directors, individually or jointly, may be a party or parties to, or may be interested in such contract, act or transaction, or in any way connected with such person or person's firm or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from this contracting with the corporation for the benefit of himself or any firm, association or corporation in which he may be in any way interested. Any director of the corporation may vote upon any transaction with the corporation without regard to the fact that he is also a director of such subsidiary or corporation.

**ARTICLE IX
INITIAL BOARD OF DIRECTORS**

The number of initial directors is two (2) and the name and address of the director is:

David McComas

420 Park Place, Suite 100
Clearwater, Florida 33759

Robert Suarez
2445 W. Northwest Highway, Suite 108
Dallas, Texas 75220

Elizabeth Suarez
2445 W. Northwest Highway, Suite 108
Dallas, Texas 75220

**ARTICLE X
INCORPORATOR**

The name and address of the incorporator is:

Kevin J. Hubbard, Esq.
420 Park Place, Suite 100
Clearwater, Florida 33759

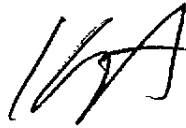
IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on Thursday,
August 14, 2003.

Incorporator: _____

Kevin J. Hubbard

**ACCEPTANCE BY DESIGNATION
REGISTERED AGENT / REGISTERED OFFICE**

I, the undersigned person, having been named as registered agent to accept the service of process for **GREAT LAKES MANAGEMENT CORP.** at the place designated in this statement, hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, I am familiar with and accept the obligations of my position as registered agent.



KEVIN J. HUBBART, Registered Agent
Date: August 14, 2003

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