

**Electronic Articles of Incorporation  
For**

P03000101191  
FILED  
September 16, 2003  
Sec. Of State

JAMES HEARD CONCRETE CONSTRUCTION CO.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

JAMES HEARD CONCRETE CONSTRUCTION CO.

**Article II**

The principal place of business address:

3710 TRADE STREET  
DELTONA, FL. 32738

The mailing address of the corporation is:

P. O. BOX 1671  
SANFORD, FL. 32772

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1

**Article V**

The name and Florida street address of the registered agent is:

JAMES B HEARD SR.  
3710 TRADE STREET  
DELTONA, FL. 32738

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: JAMES B. HEARD SR.

### **Article VI**

The name and address of the incorporator is:

PAMELA HEARD  
3710 TRADE STREET  
DELTONA, FL. 32738

Incorporator Signature: PAMELA HEARD

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
JAMES B HEARD SR.  
3710 TRADE STREET  
DELTONA, FL. 32738

Title: VP  
JAMES HEARD JR  
1825 ROSEBERRY LANE  
SANFORD, FL. 32738

Title: SEC  
PAMELA R HEARD  
3710 TRADE STREET  
DELTONA, FL. 32738

### **Article VIII**

The effective date for this corporation shall be:

09/15/2003