

SEP 11 15:03 E:AKERMAN, SENTERFITT 305 374 5095 T-426 01/02 328 of 1  
**P03000099862**

Florida Department of State  
Division of Corporations  
Public Access System

Electronic Filing Cover Sheet

**Note: Please print this page and use it as a cover sheet.** Type the fax audit number (shown below) on the top and bottom of all pages of the document.

((H03000275224 1)))

**Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page.** Doing so will generate another cover sheet.

To: Division of Corporations  
Fax Number : (850)205-0381

From: *Angie Chiru*  
Account Name : AKERMAN, SENTERFITT & BIDSON, P.A.  
Account Number : 075471001363  
Phone : (305)374-5600  
Fax Number : (305)374-5095

FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
03 SEP 11 AM 8:18

**FLORIDA PROFIT CORPORATION OR P.A.**

**FISPAL MIAMI, INC.**

|                       |         |
|-----------------------|---------|
| Certificate of Status | 0       |
| Certified Copy        | 1       |
| Page Count            | 01      |
| Estimated Charge      | \$78.75 |

Electronic Filing Menu

Corporate Filing

Public Access Help

*Angie Chiru*  
9/12

FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
03 SEP 11 AM 8:18

**FAX AUDIT No. H03000275224**

**ARTICLES OF INCORPORATION OF  
FISPAL MIAMI, INC.**

in compliance with Chapter 607, F.S.

**ARTICLE I - NAME OF CORPORATION:**

The name of the corporation shall be: Fispal Miami, Inc.

**ARTICLE II - PRINCIPAL OFFICE AND MAILING ADDRESS:**

The principal place of business and mailing address of the corporation is: c/o Paulo Miranda, One S.E. 3<sup>rd</sup> Avenue, 28<sup>th</sup> Floor, Miami, FL 33131.

**ARTICLE III - CAPITAL STOCK:**

The number of shares of common stock that the Corporation is authorized to issue is One Thousand (1,000) at a \$1.00 par value each share. Each issued and outstanding share of common stock shall be entitled to one vote on each matter submitted to a vote at a meeting of the shareholders.

**ARTICLE IV - INITIAL DIRECTORS:**

The names and addresses of the initial Directors of the Corporation are as follows: Ricardo J. Santos Neto and Ricardo Miguel Santos Neto, both of c/o One S.E. 3<sup>rd</sup> Avenue, 28<sup>th</sup> Floor, Miami, FL 33131.

**ARTICLE V - REGISTERED AGENT:**

The name and street address of the registered agent are: American Information Services, Inc., One S.E. 3<sup>rd</sup> Avenue, 28<sup>th</sup> Floor, Miami, FL 33131.

**ARTICLE VI - INCORPORATOR:**

The name and street address of the incorporator are: Paulo Miranda, One S.E. 3<sup>rd</sup> Avenue, 28<sup>th</sup> Floor, Miami, FL 33131.

**ARTICLE VII - INDEMNIFICATION:**

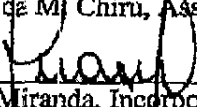
The Corporation shall indemnify any present or former officer or director, or person exercising powers and duties of an officer or a director, to the full extent now or hereafter permitted by law.

\*\*\*\*\*

American Information Services, Inc. hereby accepts the appointment as Registered Agent and agrees to act in this capacity.

By:   
Angelica M. Chiru, Assistant Secretary

Date: 9/11/03

  
Paulo Miranda, Incorporator

Date: 9/11/03

**FAX AUDIT No. H03000275224**

{M20142021}  
M0335273;1