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Division of Corporations

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Account Number : 110432003053 Phone

: (305)672-0686

Fax Number

: (305) 672-9110

FLORIDA PROFIT CORPORATION OR P.A.

C.C.M. Property, Inc.

Certificate of Status Certified Copy Page Count 04 \$78.75 Estimated Charge

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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is: C.C.M. Property, Inc.

Article II. Address

The Corporation's mailing address is: C.C.M. Property, Inc. 232 Andalusia Avenue Suite 370 Coral Gables FL 33134



Article III. Registered Agent

The name and address of the Corporation's registered agent is: Robert Flavell, Esq. New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is: Braulio Perez Alex Castillo

Armando Carcas Robert Flavell

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Robert Flavell, Esq. | FL Bar Member 909203 Law Offices of Robert Flavell New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132 305-377-2500

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is: Robert Flavell, Esq. Law Offices of Robert Flavell New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on August 25, 2003.

The undersigned incorporator executed these Articles of Incorporation on August 27, 2003.

ROBERT FLAVELL, ESQ. by D. Stoutt as attorney-in-fact

Robert Flavell, Esq. 1 FL Bar Member 909203 Law Offices of Robert Flavell New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132 305-377-2500

CERTIFICATE OF DESIGNATION REGISTERED AGENT/OFFICE

CORPORATION:

C.C.M. Property, Inc.

REGISTERED AGENT/OFFICE:

Robert Flavell, Esq. New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

ROBERT FLAVELL, ESQ. by D. Stoutt as attorney-in-fact

Date: August 27, 2003

Robert Flavell, Esq. 1 FL Bar Member 909203 Law Offices of Robert Flavell New World Tower 100 N. Biscayne Boulevard, Suite 2800 Miami FL 33132 305-377-2500

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