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Florida Department of State  
Division of Corporations  
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03 AUG 21 AM 9:51  
STATE OF FLORIDA  
DIVISION OF CORPORATIONS

FLORIDA PROFIT CORPORATION OR P.A.

harding usa, corp.

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03 AUG 21 AM 9:51  
STATE OF FLORIDA  
CORPORATIONS

**ARTICLES OF INCORPORATION  
OF  
HARDING USA, CORP.**

The undersigned subscriber to these Articles of Incorporation is a natural person competent to contract and hereby form a Corporation for profit under Chapter 607 of the Florida Statutes.

**ARTICLE I - NAME**

The name of the corporation is HARDING USA, CORP.

**ARTICLE II - PURPOSE**

This corporation may engage in any activity or business permitted under the laws of the United States and Florida.

**ARTICLE III - AUTHORIZED SHARES**

The maximum number of shares that the corporation is authorized to have outstanding at any time is one hundred (100) shares of common stock having a par value of \$1.00 per share. The consideration to be paid for each share shall be fixed by the board of directors and may be paid in whole or in part in cash or other property, tangible or intangible, or in labor or services actually performed for the corporation, with a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

**ARTICLE IV - PRINCIPAL OFFICE AND REGISTERED AGENT**

The principal address of this Corporation is located at 2645 NE 207<sup>th</sup> Street, Suite # 101, Aventura, Florida 33180. The name and address of the registered agent of this Corporation is:

Mario I. Guzman  
9130 S. Dadeland Blvd. Suite 1504  
Miami, Florida 33156

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**ARTICLE V - OFFICERS**

The officers of the Corporation shall be:

President and Secretary: Adolfo Daniel Avakian  
2645 NE 207<sup>th</sup> Street, Suite # 101  
Aventura,, FL 33180

**ARTICLE VI - INITIAL BOARD OF DIRECTORS**

The corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time as provided in the bylaws but shall never be less than one (1). The name(s) and street address(es) of the initial director(s) are:

<u>NAME</u>	<u>ADDRESS</u>
Adolfo Daniel Avakian	2645 NE 207 <sup>th</sup> Street, Suite # 101 Aventura,, FL 33180

**ARTICLE VII - INCORPORATORS**

The name and street address of the incorporator is:

<u>NAME</u>	<u>ADDRESS</u>
Adolfo Daniel Avakian	2645 NE 207 <sup>th</sup> Street, Suite # 101 Aventura,, FL 33180

The incorporator of the corporation assigns to this corporation his rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the board of directors any rights he may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

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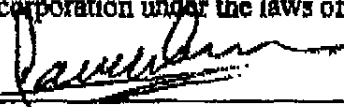
**ARTICLE VIII - BYLAWS**

The corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation. These Articles may be amended prior to the issuance of shares of the corporation by the unanimous approval or consent of the board of directors. Thereafter, every amendment shall be approved by the board of directors, proposed by them to the shareholders, and approved at a shareholders' meeting by the holders of a majority of the shares entitled to vote on the matter or in such other manner as may be provided by law.

**ARTICLE IX - EFFECTIVE DATE**

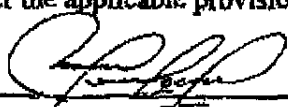
These Articles of Incorporation shall be effective immediately upon approval of the Secretary of State, State of Florida.

IN WITNESS WHEREOF, I have hereunto set my hand and seal, acknowledged and filed the foregoing Articles of Incorporation under the laws of the State of Florida, this 19<sup>th</sup> of August 2003

  
\_\_\_\_\_  
Adolfo Daniel Avakian, Incorporator

**ACCEPTANCE OF REGISTERED AGENT DESIGNATED  
IN ARTICLES OF INCORPORATION**

Mario L. Guzman having a business office identical with the registered office of the Corporation name above, and having been designated as the Registered Agent in the above and foregoing Articles of Incorporation, is familiar with and accepts the obligations of the position of Registered Agent under the applicable provisions of the Florida Statutes.

  
\_\_\_\_\_  
Mario L. Guzman, Registered Agent

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