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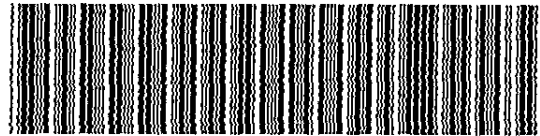
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TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: The Salsa Dancing Club, Inc.
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate of Status

☐ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Francis W. Pollard
Name (Printed or typed)

4735 Deleon St. Unit C-120
Address

Ft. Myers, FL 33907
City, State & Zip

239-936-8735
Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

**ARTICLES OF INCORPORATION
OF
THE SALSA DANCING CLUB, INC.
A Florida Corporation**

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned incorporator to the Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of this corporation shall be THE SALSA DANCING CLUB, INC.

ARTICLE II. PRINCIPAL OFFICE

The principal office of this corporation shall be located at 4735 DeLeon Street, Unit C-120 in the City of Ft. Myers, County of Lee State of Florida, and the post office address of said principal office of the corporation shall be 4735 DeLeon St. Unit C-120, Ft. Myers, FL 33907.

ARTICLE III. PURPOSE

The general nature of the business and the objects and purposes proposed to be transacted and carried on are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might or could do, viz.:

THE SALSA DANCING CLUB, INC's main goal is: The Salsa Dancing Club, Inc. is a Latin minority business that will be engaged in operating an entertainment business in the Hispanic community. The corporation is organized for the purchase of commercial property, operation of such property, and for the operation of a neighborhood entertainment business, which will be licensed to serve alcoholic beverages, and provide a place for all to engage in Latin dancing for all individuals of different nationalities, cultures and races.

ARTICLE IV. CAPITAL STOCK

The maximum number of shares of stock that the corporation is authorized to have outstanding at any time shall be ~~(1,000.00)~~ shares of **common stock** of the par value of **one dollar (\$1.00) per share.**

ARTICLE V. DIRECTORS OR OFFICERS OF THE CORPORATION

The names, address and titles of the Director/Officers of this corporation are:

Abdon Rivera, 4838 S. Conway Road, Unit #41, Orlando, FL 32812
Director/President

Francis W. Pollard, 4735 DeLeon Street, Unit C-120, Ft. Myers, FL 33907
Director/C.E.O.

ARTICLE VI. REGISTERED OFFICE AND AGENT

The registered office of the corporation shall be at 4735 DeLeon St. Unit C-120, Ft. Myers, FL 33907. The registered agent is Francis W. Pollard. Either the registered office or the registered agent may be changed in a manner provided by law.

ARTICLE VII. INCORPORATOR (S)

The said name of Incorporator shall be Francis W. Pollard, whose address is 4735 DeLeon St. Unit # C-120, Ft. Myers, FL 33907.

ARTICLE VIII. DURATION

The corporation shall have perpetual existence.

ARTICLE IX. REGULATION OF BUSINESS

In furtherance of and not in limitation of the powers conferred by statute, the following specific provisions are made for the regulation of the business and the conduct of the affairs of the corporation:

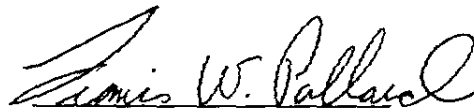
1. **Management.** Subject to such restrictions, if any, as are herein expressed and such further restrictions, if any, as may be set forth in the Bylaws, the Board of Directors shall have the general management and control of the business and may exercise all of the powers of the corporation except such as may be by statute, or by the articles of incorporation or amendment thereto, or by the Bylaws as constituted from time to time, expressly conferred upon or reserved to the stock holders.
2. **Officers.** The corporation shall have such officers as may from time to time be provided in the Bylaws and such officers shall be designated in such manner and shall hold their offices for such terms and shall have such powers and duties as may be prescribed by the Bylaws or as may be determined from time to time by the Board of Directors subject to the Bylaws.
3. **Contracts.** No contract or other transaction between the corporation and any other firm, association, or corporation shall be affected or invalidated by the fact that any one or more of the directors of the corporation is or are interested in or is a member, director, or officer or are members, directors, or officers of such firm or corporation and any director or directors individually or jointly may be a party or parties to or may be interested in any contract or transaction of the corporation or in which the corporation is interested; and no contract, act, or transaction of the corporation with any person, firm, association, or corporation shall be affected or invalidated by the fact that any director or directors of the corporation is a party or are parties to or interested in such contract, act, or transaction or in any way connected with such person, firm,

association, or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from contracting with the corporation for the benefit of himself or herself or any firm, association, or corporation in which he or she may in any way be interested.

ARTICLE X. AMENDMENTS

This corporation reserves the right to amend alter, change or repeal any provision contained herein in the manner now or hereafter prescribed by law, and all rights conferred on stockholders herein are granted subject to this reservation.

In Witness Whereof, the undersigned has hereunto set her hand on this 5th day of August, 2003.


Francis W. Pollard
Incorporator

**CONSENT FOR REGISTERED AGENT FOR
THE SALSA DANCING CLUB, INC.
A Florida Corporation**

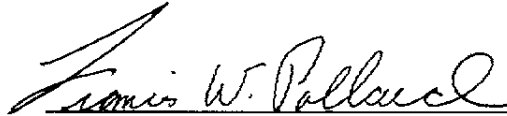
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**SECRETARY OF STATE
TALLAHASSEE FLORIDA**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as registered agent.

Dated: 8-5-03



Francis W. Pollard, Registered Agent
4735 DeLeon St. Unit C-120, Ft. Myers, FL 33907