

**Electronic Articles of Incorporation
For**

P03000089003
FILED
August 13, 2003
Sec. Of State

3503, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:
3503, INC.

Article II

The principal place of business address:
250 GIRALDA AVENUE
CORAL GABLES, FL. 33134

The mailing address of the corporation is:
250 GIRALDA AVENUE
CORAL GABLES, FL. 33134

Article III

The purpose for which this corporation is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:
100

Article V

The name and Florida street address of the registered agent is:
ALEJANDRO NUNEZ
250 GIRALDA AVENUE
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

**P03000089003
FILED
August 13, 2003
Sec. Of State**

Registered Agent Signature: ALEJANDRO NUNEZ

Article VI

The name and address of the incorporator is:

ALEJANDRO NUNEZ
250 GIRALDA AVENUE
CORAL GABLES, FL 33134

Incorporator Signature: ALEJANDRO NUNEZ

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PRES
EULOGIO F BLANCO
250 GIRALDO AVENUE
CORAL GABLES, FL. 33134

Title: SEC
JOSE L BLANCO
250 GIRALDO AVENUE
CORAL GABLES, FL. 33134

Article VIII

The effective date for this corporation shall be:

08/13/2003