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SECRETARY OF STATE

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July 28, 2003

Larry J. Richards 6537 SE 86th Boulevard Okeechobee, Florida 34974-1431

Department of State Division of Corporations Corporate Filings P.O. Box 6327 Tallahassee, Florida 32314

Reference: NEW HORIZONS AIR, INC.

Dear Division of Corporations Representative:

I have accompanied this letter with "Articles of Incorporation" for New Horizons Air, Inc. Additionally, I have enclosed a check, made payable to Department of State, in the amount of \$78.75 (Filing Fees, Registered Agent Designation and a Certified Copy of the Articles of Incorporation), and an OVERNIGHT PRE-PAID EXPRESS MAIL RETURN ENVELOPE, that which is addressed to our office.

Your assistance is appreciated. If you should have any questions, please call my Registered Agent, Brian A. Delahanty, at 863-634-3769.

Sincerely,

Larry J. Richards

ARTICLES OF INCORPORATION OF NEW HORIZONS AIR, INC.

ARTICLE I:

NAME

The name of the corporation shall be: NEW HORIZONS AIR, INC.

O3 JUL 31 AM IO: 41 SECRETARY OF STATE TALLAHASSEE. FLORIDA

ARTICLE II:

PRINCIPLE OFFICE

The principle office of the corporation shall be: 6537 SE 86th Boulevard, Okeechobee, Florida 34974-1431

ARTICLE III:

SHARES

The number of shares that is corporation is authorized to have outstanding at any one time is 100, with a par value of \$1.00 each.

ARTICLE IV:

REGISTERED AGENT

The initial registered agent is Brian A. Delahanty, and the address of the initial registered agent is 208 NE 3Rd Street, Okeechobee, Florida 34972.

ARTICLE V:

INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is:

Name: Larry J. Richards

Address: 6537 SE 86th Boulevard,
Okeechobee, Florida 34974-1431

ARTICLE VI:

BOARD OF DIRECTORS

The corporation shall have 3 initial directors who are over the age of eighteen years. The following individuals shall serve as the initial directors of the corporation with their respective titles fully noted for the record.

Name: Joseph D. Cooper, President Name: James J. Rolow, Vice-President

Name: Larry J. Richards, Secretary \Treasurer

ARTICLE VII:

BY-LAWS

The power to adopt, alter, amend, or repeal by-laws shall be vested in the Board of Directors.

ARTICLE VIII: BY-LAWS AND PURPOSE

The corporation reserves the rights to amend alter or repeal any provision in these Articles of Incorporation in the manner prescribed by Chapter 607, Florida Statutes, and all rights on shareholders are subject to reservation. These Articles may be amended prior to the issuance of shares of the corporation by the unanimous approval or consent of the shareholders. Thereafter, every amendment shall be approved by the shareholders at a shareholder meeting as provided in the bi-laws and Chapter 607, Florida Statutes. The purpose of this corporation is to engage in any and all lawful businesses permitted in the State of Florida, but specifically to provide aircraft flying lessons.

The undersigned incorporator has executed these Articles of Incorporation

uchardo

Drivers License (type of identification) as identification.

this 28th day of July, 2003.

County of Okeechobee

State of Florida

Name of Notacy

	The foregoing instrument was acknowledged before me this <u>28th</u> day of July, 2003, by <u>Larry J. Richards</u> , who is personal known to me or who has produced a <u>Driver's License</u> (type of identification) as identification.
	County of Okeechobee State of Florida Name of Notary Notary Expires GWEN MARSH Notary Public, State of Florida My comm. suppress Oct. 12, 2003 Comm. No. CC 870216
۷.	Brian A. Delahanty, having been designated Registered Agent in the above foregoing Articles, is familiar with and accepts the obligations of the position of Registered Agent under Section 607.050, Florida Statutes Brian A. Delahanty
	The foregoing instrument was acknowledged before me this <u>28th</u> day of July, 2003, by <u>Brian A. Delahanty</u> , who is personal known to me or who has produced a

Notary Expires

My comm. expires Oct. 12, 2003

Comm. No. CC 870216