

**Electronic Articles of Incorporation  
For**

**P03000084675  
FILED  
August 04, 2003  
Sec. Of State**

BALLARD PARK ASSISTED LIVING, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

BALLARD PARK ASSISTED LIVING, INC.

**Article II**

The principal place of business address:

830 BALLARD DRIVE  
MELBOURNE, FL. 32935

The mailing address of the corporation is:

830 BALLARD DRIVE  
MELBOURNE, FL. 32935

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

INCORPORATE USA, INC.  
3150 SANDY RIDGE DR  
CLEARWATER, FL. 33761

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: JOHN F. MARTIN FOR INCORPORATE USA, INC.

### **Article VI**

The name and address of the incorporator is:

JOHN F. MARTIN FOR INCORPORATE USA, INC.  
3150 SANDY RIDGE DR

CLEARWATER, FL 33761

Incorporator Signature: JOHN F. MARTIN FOR INCORPORATE USA, INC.

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
LINDA J HOWERING  
830 BALLARD DR  
MELBORNE, FL. 32935