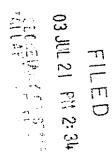
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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT:	Ladd, Inc. PROPOSED CORPORAT	TE NAME - MUSTLINGE	ndeznasty)
Enclosed are an orig	cinal and one (1) copy of the artic	eles of incorporation and	a check for:
\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87,50 Filing Fee, Certified Copy & Certificate of Status
FROM:	Julia A. Ladd	(Printed or typed)	
	365 Crane Street	ıddress	,
	Key Largo, FL 330:	37 State & Zip	· · · · · · · · · · · · · · · · · · ·
	305-394-1934 Daytime Ta	elephone number	

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION In compliance with Chapter 607 and/or Chapter	621. F.S. (Profit)	
ARTICLE I NAME The name of the corporation shall be: J. Ladd, The.	-	
ARTICLE II PRINCIPAL OFFICE The principal place of business/mailing address is 365 Crane Street Key Largo, FL 33037 ARTICLE III PURPOSE The purpose for which the corporation is organi . Manufacturing		
ARTICLE IV SHARES The number of shares of stock is: 500 ARTICLE V INITIAL OFFICERS AND List name(s), address(es) and specific title(s): Julia A. Ladd - President 365 Crane Street Key Largo, FL 33037	D/OR DIRECTORS Gary L. Ladd - Secreta 365 Crane Street Key Largo: FL 38037	FILED 03 JUL 21 PH 2: 34 15CHETARY COSTATE THANKS E SUTTHE
ARTICLE VI REGISTERED AGENTHS The name and Florida street address of the regular of the regular of the street address of the regular of the street address of the regular of the street address of the	<u>rr</u>	· ·
JUIIC H. LACY 365 Crane Street Key Largo, FC 33037 *********************************		his capacity
Signature/Registered Agent Signature/Incorporator		7-/8-03 Date