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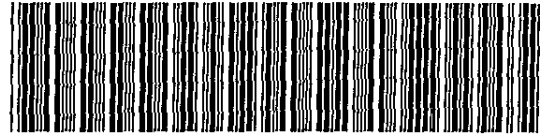
(Business Entity Name)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

LAW OFFICES

Stephen N. Rosenthal

SUITE 1040 CITY NATIONAL BANK BUILDING

25 WEST FLAGLER STREET

Miami, Florida 33130

TELEPHONE (305) 379-1452

"FAX" (305) 358-8020

June 9, 2003

Corporate Records Bureau
Division of Corporations
Dept. of State
P.O. Box 6327
Tallahassee, FL 32314

Re: Incorporation of: A & R CONTRACTORS, INC.

To Whom It May Concern:

In connection with the above captioned matter, enclosed please find fully executed original and copy of Articles of Incorporation, together with my check made payable to your order in the sum of \$78.75 representing the cost of filing these Articles.

After the Articles have been filed, please forward certified copy of same directly to the undersigned, together with your Certificate acknowledging the filing of this document.

Thank you for your courtesy and cooperation.

Very truly yours,


STEPHEN N. ROSENTHAL

SNR:laa
Enclosures

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ARTICLES OF INCORPORATION

03 JUL 17 AM 10:54

OF

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

A & R CONTRACTORS, INC.

THE UNDERSIGNED does hereby associate for the purpose of forming a corporation under the laws of the State of Florida, and do hereby certify as follows:

ARTICLE I - NAME

The name of the Corporation shall be: A & R CONTRACTORS, INC.

ARTICLE II - PURPOSE

A. To carry on and engage in the business of operating a company for purposes of offering and providing construction and construction related services, including but not limited to, bidding upon various construction, development and renovation projects in addition to any and all acts necessary and/or related to the operation of said business.

B. To carry on and engage in any business or activity which may be authorized and permitted under and by virtue of the laws of the United States of America or the State of Florida.

ARTICLE III - CAPITAL STOCK

The Corporation shall be authorized to issue capital stock in the following manner, to wit:

One Hundred (100) Shares of Common Stock having no par value.

ARTICLE IV - POWERS

The powers of the Corporation shall include all those conferred by the by-laws of the Corporation and the laws of the State of Florida.

ARTICLE V - TERM OF EXISTENCE

The Corporation shall have perpetual existence, in accordance with the laws of the State of Florida.

ARTICLE VI - PRINCIPAL PLACE OF BUSINESS

The principal place of business of the Corporation shall be: 1632 Southwest 43rd Terrace, Cape Coral, Florida 33914.

ARTICLE VII - REGISTERED AGENT AND OFFICE

The Registered Agent for the Corporation shall be ALAIN MORAN, and the Registered Office shall be located at: 1632 Southwest 43rd Terrace, Cape Coral, Florida 33914, or such other person or such other place as the Director or Board of Directors may, from time to time, direct with appropriate notice being given to the Secretary of State, in accordance with applicable Florida Statutes.

ARTICLE VIII - OFFICERS AND MANAGEMENT

The affairs of the Corporation shall be managed by its officer and/or officers, subject, however, to the Board of Directors and subject to the provisions of these Articles of Incorporation and in accordance with the by-laws of the Corporation. The Officers of the Corporation may consist of a President, Vice President, Secretary and Treasurer, in addition to such other officers that the Board of Directors may, if they

so desire, choose to elect. The name and address of the officer or officers who shall serve until the first election by the Board of Directors shall be as follows:

<u>NAME</u>	<u>OFFICE</u>	<u>ADDRESS</u>
ALAIN MORAN	President, Vc. President Secretary/Treasurer	1632 S.W. 43rd Ter. Cape Coral, Fl. 33914

ARTICLE IX - BOARD OF DIRECTORS

The Corporation shall be governed by a Board of Directors which shall consist of One (1), but not more than five (5) persons.

ARTICLE X - INITIAL DIRECTOR OR DIRECTORS

The name and address of the person or persons who shall serve as the initial director or Board of Directors until the first annual meeting of the Corporation, or until his or their successor or successors are elected and are qualified, shall be as follows:

<u>NAME</u>	<u>ADDRESS</u>
ALAIN MORAN	1632 Southwest 43rd Ter. Cape Coral, Fl. 33914

ARTICLE XI - INCORPORATOR OR INCORPORATORS

The name and address of the incorporator or incorporators subscribing to these Articles of Incorporation are as follows:

<u>NAME</u>	<u>ADDRESS</u>	<u>NO. OF SHARES SUBSCRIBED</u>	<u>AMOUNT OF SHARES</u>
ALAIN MORAN	1632 S.W. 43rd Ter. Cape Coral, Fl. 33914	100	\$1,000.00

ARTICLE XII - INDEMNIFICATION OF OFFICERS AND DIRECTORS

Each Director and Officer of the Corporation shall be

indemnified by the Corporation for all expenses and liabilities, including attorney's fees incurred or imposed upon such Director or Officer in connection with any proceedings to which he may be a party or in which he may become involved by reason of his being or having been a Director or Officer of the Corporation. The foregoing right of indemnification shall be in addition to and not exclusive of any other rights to which such Director or Officer may be entitled.

ARTICLE XIII - VOTING RIGHTS

That except as may otherwise be provided by law, the total voting power for the election of Directors of the Corporation shall be vested solely and exclusively in the holders of the outstanding shares of the capital stock of the Corporation.

ARTICLE XIV - BY-LAWS

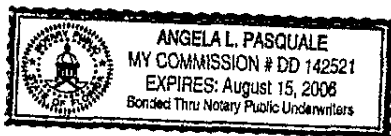
The original By-Laws of the Corporation shall be adopted by a majority vote of the Shareholders of the Corporation present at a meeting of the Shareholders called for such purpose, at which a majority of the Shareholders are present, and thereafter the by-laws of the Corporation may be amended, altered or rescinded by the vote of the Shareholders of the Corporation. Amendments to the by-laws or to these Articles of Incorporation may be proposed by the Shareholders or by the Board of Directors in the manner as provided in the by-laws and as may be provided under the laws of the State of Florida.

IN WITNESS WHEREOF, I have hereunto set my hand and seal at
Miami, Dade County, Florida, this 24 day of April, 2003.

 (SEAL)
ALAIN MORAN

STATE OF FLORIDA)
) .SS
COUNTY OF Lee)

The foregoing instrument was acknowledged before me this
24 day of April, 2003, by ALAIN MORAN, who is personally
known to me and have produced his driver's license as
identification and who did (did not) take an oath.




NOTARY PUBLIC, State of
Florida at Large

My Commission Expires: 9.15.06

**CERTIFICATE ACCEPTING DESIGNATION
AS REGISTERED AGENT**

I HEREBY CERTIFY that I have accepted the designation as
Registered Agent of A & R CONTRACTORS, INC., and agree to serve
as its Registered Agent, to accept service of process within the
State as its Registered Office located at: 1632 S. W. 43rd
Terrace, Cape Coral, Florida 33914.


ALAIN MORAN, Registered
Agent

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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