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To:  
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Fax Number : (850) 205-0381

From:  
Account Name : BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.  
Account Number : 075350000353  
Phone : (212) 431-5000  
Fax Number : (212) 431-1441

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FLORIDA PROFIT CORPORATION OR P.A.

SHR HOLDINGS COMPANY INC.

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| Certificate of Status | 0       |
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| Page Count            | 02      |
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ARTICLES OF INCORPORATION

OF

SHR HOLDINGS COMPANY INC.

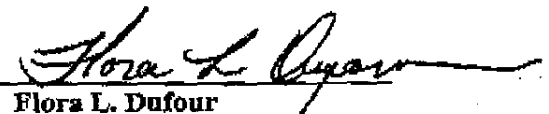
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THE UNDERSIGNED sole incorporator, being a natural person competent to contract and desiring to form a corporation under Title XXXV, Chapter 607, of the Revised Florida Statutes, herewith submits the following information:

1. The name of the corporation is **SHR HOLDINGS COMPANY INC.**
2. The duration of the corporation shall be perpetual.
3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
4. The aggregate number of shares which the corporation shall have authority to issue is *1,000 common shares without par value.*
5. The principal address and mailing address of the corporation will be:  
**200 South Orange Avenue, Suite 2210, Orlando, FL 32802**
6. Its registered office in the State of Florida is to be located at **200 South Orange Avenue, Suite 2210, Orlando, FL 32802** its registered agent at such address is: **Christopher T. Hill**
7. The name and address of each person who shall serve as Director is as follows:  
**Christopher T. Hill, 200 South Orange Avenue, Suite 2210, Orlando, FL 32802**  
**Kenneth B. Rugh, 200 South Orange Avenue, Suite 2210, Orlando, FL 32802**  
**Matthew C. Scarborough, 609 W. DeLeon St., Tampa, FL 33606**
8. The name and address of the sole incorporator is: *Flora L. Dufour c/o*  
*BlumbergExcelsior Corporate Services, Inc., 62 White Street, NY 10013*

IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these Articles of Incorporation.

Dated July 16, 2003

  
Flora L. Dufour  
Sole Incorporator

BlumbergExcelsior Corporate Services, Inc.  
62 White Street New York, NY 10013

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Scarborough, Hill & Rugh

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TALLAHASSEE FLORIDA

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**ACCEPTANCE OF APPOINTMENT**

**AS**

**REGISTERED AGENT**

I, the undersigned, do hereby accept appointment as Registered agent of  
**SHR HOLDINGS COMPANY INC.** the within named corporation.

Dated: July 16, 2003



**Christopher T. Hill**

**BlumbergExcelsior Corporate Services**  
**62 White Street**  
**New York, NY 10013**  
**212-431-5000**

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BLUMBERGEXCELSIOR  
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