

P03000078443

Florida Department of State
Division of Corporations
Public Access System

Electronic Filing Cover Sheet

Note: Please print this page and use it as a cover sheet.
Type the fax audit number (shown below) on the top and bottom
of all pages of the document.

((H03000234282 9)))

**Note: DO NOT hit the REFRESH/RELOAD button on your browser
from this page. Doing so will generate another cover sheet.**

To: Division of Corporations
Fax Number : (850)205-0381

From: Account Name : BRENNER & DIENSTAG, P.A.
Account Number : I20010000124
Phone : (305)372-8899
Fax Number : (305)381-6790

2003 JUL 16 AM 8:34
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FILED

FLORIDA PROFIT CORPORATION OR P.A.

F & T Zamora Holdings, Inc.

Certificate of Status	1
Certified Copy	0
Page Count	03
Estimated Charge	\$78.75

H03000234282 9

ARTICLES OF INCORPORATION

OF

F & T ZAMORA HOLDINGS, INC.

A Florida corporation

ARTICLE I - NAME

The name of this corporation is F & T ZAMORA HOLDINGS, INC, a Florida corporation.

ARTICLE II - DURATION

This corporation shall have perpetual existence commencing on the date of this filing of these Articles with the Department of State.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated, under Chapter 607, Florida Statutes, as now exists or as may hereafter be amended.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of One Dollar (\$1.00) per value common stock, which shall be designated as "Common Shares."

ARTICLE V - INITIAL REGISTERED OFFICER AND AGENT

The street address of the initial registered office of this corporation is 21 S.E. First Avenue, Suite 800, Miami, FL 33131, and the name of the initial registered agent of this corporation at that address is RICHARD M. BRENNER.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have 1 Director constituting the initial Board of Directors. The number of Directors may be either increased or decreased from time to time by the bylaws; however, there shall never be less than 1 Director and any more than five. The name and address of the initial Board of Directors of this corporation is:

H03000234282 9

FILED
2003 JUL 16 AM 8:34
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

H03000234282 9

FRANK APARICIO
P.O. Box 830803
Miami, FL 33283

ARTICLE VII - INCORPORATOR

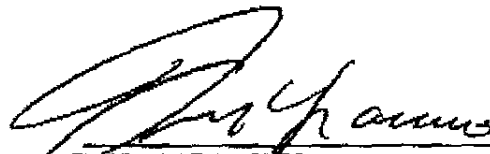
The names and addresses of the Incorporators signing these Articles are:

FRANK APARICIO
P.O. Box 830803
Miami, FL 33283

ARTICLE VIII - AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, by a majority vote of the Board of Directors, and any right conferred upon the shareholders is subject to this reservation.


IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation on the 27 day of June, 2003.


FRANK APARICIO, Incorporator

STATE OF FLORIDA)
)ss.
COUNTY OF MIAMI-DADE)

BEFORE ME, a Notary Public authorized to take acknowledgments in the State and County set forth above, personally appeared Frank Aparicio, personally known to me or who produced _____ as identification being the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have set my hand and seal in the State and County above, this 27 day of June, 2003.



NOTARY PUBLIC, State of Florida
My Commission Expires:



H03000234282 9


HD3000234282 9

**CERTIFICATE DESIGNATING PLACE OF BUSINESS FOR
SERVICE OF PROCESS WITHIN THE STATE,
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

In compliance with Sections 48.091 and 607.034, Florida Statutes, the following is submitted:

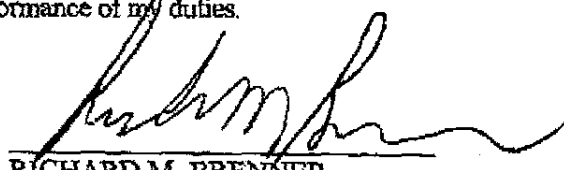
THAT desiring to organize or qualify under the laws of the State of Florida, with its principle place of business at P.O. Box 830803, Miami, FL 33283, has named FRANK APARICIO, as its sole registered agent to accept service of process within Florida.

Dated: July 14th, 2003


FRANK APARICIO, Incorporator

FILED
2003 JUL 16 AM 8:35
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named to accept service of process for the above named corporation, at the place designated in this Certificate, I hereby accept to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper performance of my duties.


RICHARD M. BRENNER,
Registered Agent

HD3000234282 9