

Division of Corporations

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P030000715394

Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 205-0381

From:

Account Name : GUTTA, KOUTOULAS, C.P.A.'S, LLC
Account Number : I19990000055
Phone : (954) 452-8813
Fax Number : (954) 452-8359

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2003 JUL -9 AM 8:52
TALLAHASSEE FLORIDA

FLORIDA PROFIT CORPORATION OR P.A.

Kars & More, Inc.

Certificate of Status	1
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**ARTICLES OF INCORPORATION
OF
Kars & More, Inc.**

SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned subscriber to these articles of incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the state of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

Kars & More, Inc.

The principal place of business of this corporation shall be:

2531 NE 15th Street
Pompano, FL 33062

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transaction any or all lawful activities or business permitted under the laws of the United States, the state of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having \$1.00 par value per share.

ARTICLE IV. ADDRESS

The street address of the initial registered office of the corporation shall be:

2531 NE 15th Street
Pompano, FL 33062

The name of the initial registered agent of the corporation at that address is:

Anthony C. Wong

Prepared by:
Gutta, Koutoulas & Relis, L.L.C
8211 W. Broward Blvd., Suite 350
Plantation, Florida 33324
Phone: (954) 452-8813
Fax: (954) 452-8359

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ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

SECRETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLE VI. PREEMPTIVE RIGHTS

Every shareholder upon the sale for cash or any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof at the price at which it is offered to others.

ARTICLE VII. OFFICERS AND DIRECTORS

This corporation shall have 2 officer(s)/director(s), initially. The name and street address of the initial officer(s)/director(s) who shall hold office for the first year of the corporation and every year thereafter until their successors are elected or appointed is/are:

Anthony C. Wong
President/Director
2531 NE 15th Street
Pompano, FL 33062

Anthony J. Wong
Vice President/Treasurer
2531 NE 15th Street
Pompano, FL 33062

ARTICLE VIII. SUBSCRIBER

The name and street address of the subscriber to these articles of incorporation is:

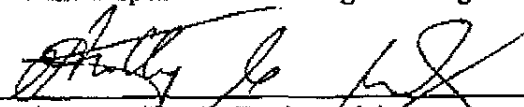
Anthony C. Wong -- President/Director
2531 NE 15th Street
Pompano, FL 33062

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on this 7th day of July, 2003.



Anthony C. Wong, Subscriber

I hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation.



Anthony C. Wong -- Registered Agent

Prepared by:
Gutta, Koutoulas & Relis, L.L.C
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Plantation, Florida 33324
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