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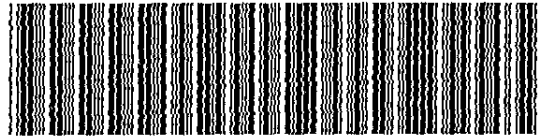
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STATE  
TALLAHASSEE, FLORIDA

CB 6-24-3

LAW OFFICE OF  
**JOHN T. BROWN, P.A.**

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**JOHN T. BROWN\***  
\* also admitted in the District of Columbia

126 N.E. Eglin Parkway  
Ft. Walton Beach, Florida 32548  
(904) 664-2705  
Fax(904) 664-7933

June 17, 2003

Department of State  
Division of Corporations  
Post Office Box 6327  
409 E. Gaines Street  
Tallahassee, Florida 32301

Re: Articles of Incorporation for  
Kevin W. Kulow, M.D., P.A.

Dear Sir/Madam:

Enclosed please find an original and two copies of the Articles of Incorporation for the above referenced corporation, together with our firm's trust account check in the amount of \$70.00 representing the filing fee.

Please return the copies of the filed Articles of Incorporation to the address noted above. Thank you for your assistance and should you have any questions concerning this matter, please do not hesitate to contact me.

Sincerely,



John T. Brown  
Enclosures

ARTICLES OF INCORPORATION

FOR

KEVIN W. KULOW, M.D., P.A.

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Article I.

Corporate Name

The name of this corporation is KEVIN W. KULOW, M.D., P.A.

Article II.

Nature of Business and Powers

The general nature of the business to be transacted by this Corporation is to engage in the practice of medicine including, but not limited to, emergency medicine, investing this Corporation's funds in real estate, mortgages, stocks, bonds, or any other type of investments, and purchase real and/or personal property necessary for the rendering of the professional services authorized by this Article.

Article III.

Capital Stock

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is 1000 shares of common stock having a par value of One Dollar (\$1.00) per share.

Article IV.

Term of Existence

This Corporation shall have perpetual existence commencing upon filing of these Articles of Incorporation.

## Article V.

### Pre-Emptive Rights

Every shareholder, upon the sale for cash of any new stock of this Corporation of the same kind, class or series as that which she already holds, shall have the right to purchase her pro rata share thereof (as nearly as may be done without the issuance of fractional shares) at the price at which it is offered to others.

## Article VI.

### Registered Agent and Initial Registered and Principal Office

The Registered Agent and the street address of the initial Registered and Principal Office of this Corporation in the State of Florida shall be: Kevin W. Kulow, M.D., 1207 Basin Creek Cove, Niceville, Florida 32578.

The Board of Directors from time to time may move the Registered Office to any other address in the State of Florida.

## Article VII.

### Board of Directors

This Corporation shall have one (1) director. The number of directors may be increased or diminished from time to time by By-laws adopted by the stockholders, but shall never be less than one.

## Article VIII.

### Initial Director

The name of the initial director of this Corporation and his street address is:

Kevin W. Kulow, M.D.  
1207 Basin Creek Cove  
Niceville, Florida 32578

The person named as initial director shall hold office for the first year of existence of this Corporation or until their successors are elected or appointed and have qualified, whichever occurs first.

#### Article IX.

##### Incorporator

The name and street address of the person signing these Articles of Incorporation as the Incorporator is:

Kevin w. Kulow, M.D.  
1207 Basin Creek Cove  
Niceville, Florida 32578

#### Article X.

##### Cumulative Voting

Each Shareholder entitled to vote shall have a number of votes equal to the number of voting shares held by the Shareholder multiplied by the number of Directors that the Shareholder may elect. The Shareholder may cast all such votes for a single candidate or may distribute them among some or all of the candidates. The exercise of this right shall be termed cumulative voting.

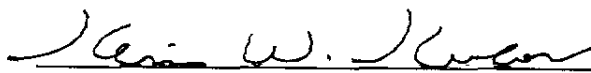
#### Article XI.

##### Amendment

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of

Directors, proposed by them to the stockholders and approved at a stockholder's meeting by at least a majority of the stock entitled to vote, unless all of the directors and all of the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, the undersigned, as Incorporator and Registered Agent, has executed the foregoing Articles of Incorporation on the 17th day of June, 2003.

  
KEVIN W. KULOW, M.D.

STATE OF FLORIDA  
COUNTY OF OKALOOSA

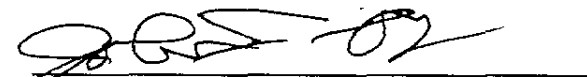
I HEREBY CERTIFY that on this 17th day of June, 2003, before me, an officer duly authorized in the State aforesaid and in the County aforesaid to take acknowledgments, personally appeared Kevin W. Kulow, M.D. who is personally known to me or who has produced the identification identified below, who is the person described in and who executed the foregoing instrument, and who after being duly sworn says that the execution hereof is her free act and deed for the uses and purposes herein mentioned.

SWORN TO AND SUBSCRIBED before me on the day and year last aforesaid.

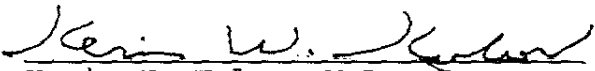
\_\_\_\_ To me personally known

X Form of identification: Ohio DL RR473394

JOHN T. BROWN  
Notary Public, State of Florida  
My comm. exp. Sept. 9, 2004  
Comm. No. CC 964979

  
Notary Public  
Typed Name: \_\_\_\_\_  
My Commission Expires: \_\_\_\_\_  
Commission No.: \_\_\_\_\_

I, Kevin W. Kulow, M.D. am hereby familiar with and accept the duties and responsibilities as Registered Agent for Kevin W. Kulow, M.D., P.A.

  
Kevin W. Kulow, M.D.  
Registered Agent

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