

**Electronic Articles of Incorporation
For**

P03000067496
FILED
June 18, 2003
Sec. Of State

TECOA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

TECOA, INC.

Article II

The principal place of business address:

1001 BRICKELL BAY DRIVE
9TH FLOOR
MIAMI, FL. US 33131

The mailing address of the corporation is:

1001 BRICKELL BAY DRIVE
9TH FLOOR
MIAMI, FL. US 33131

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

CARLOS DACRUZ
123 SE 3RD AVENUE
SUITE 352
MIAMI, FL. FL

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: CARLOS DACRUZ

Article VI

The name and address of the incorporator is:

KASHYAP BAKHAI
1001 BRICKELL BAY DRIVE, 9TH FLOOR
MIAMI, FL 33131

Incorporator Signature: KASHYAP BAKHAI

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P, D
PAULO IZZO
AV. JUSCELINO KUBITSCHEK, 627
SÃO PAULO, SP. 04543-010 BR