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RECEIVED  
03 MAY 19 PM 2:53  
CLERK OF STATE  
TALLAHASSEE, FLORIDA

5/28/03

**TRANSMITTAL LETTER**

Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

SUBJECT: **HEAVY EQUIPMENT RESOURCE & SUPPLY, INC.**  
(proposed corporate name)

Enclosed please find an original and one (1) copy of the Articles of Incorporation for above corporation and check in the amount of \$70.00.

FROM: CD & Associates, Inc.  
Donald L. Drummond, E.A.  
103 Edwards Road  
Starke, FL 32091  
(904) 964-8335

Note: Additional copy of Articles is needed only when certified copy is requested.

**EFFECTIVE DATE**

**5-15-2003**

**FILED**

**ARTICLES OF INCORPORATION**  
**HEAVY EQUIPMENT RESOURCE & SUPPLY, INC.**

**MAY 19 PM 2:53**

**ARTICLE I – NAME**

**SECRETARY OF STATE  
TALLAHASSEE, FLORIDA**

The name of this corporation is **HEAVY EQUIPMENT RESOURCE & SUPPLY, INC.**

**ARTICLE II – DURATION**

The duration of this corporation shall commence on May 15th, 2003 and shall be perpetual.

**ARTICLE III – PURPOSE**

This corporation is organized for the purpose of transacting any and all lawful business.

**ARTICLE IV – CAPITAL STOCK**

This corporation is authorized to issue 100 shares of \$1.00 (one dollar) par value common stock.

**ARTICLE V – MAILING ADDRESS**

The principal office of the corporation shall be 253 SW Kernan Glen, Fort White, FL 32038 and the mailing address of the corporation is 253 SW Kernan Glen, Fort White, FL 32038.

**ARTICLE VI –**

**INITIAL REGISTERED AGENT – DESIGNATION AND ACCEPTANCE**

The name and address of the initial registered agent and office of this corporation is:

Donald L. Drummond, E.A.  
103 Edwards Road  
Starke, FL 32091

Donald L. Drummond, E.A. signed these Articles of Incorporation to indicate his acceptance and agreement to act in this capacity as contemplated by Section 607.0202 and Section 621, Florida Statutes.

I hereby accept the appointment as Registered Agent of **HEAVY EQUIPMENT RESOURCE & SUPPLY, INC.** and agree to act in that capacity.

  
DONALD L. DRUMMOND, E.A.

#### **ARTICLE VII – INCORPORATOR AND INITIAL BOARD OF DIRECTORS**

The name and address of the directors of this corporation who are signing these Articles of Incorporation is as follows:

Kathleen S. Kosmos  
253 SW Kernan Glen  
Fort White, FL 32038

Peter G. Kosmos  
253 SW Kernan Glen  
Fort White, FL 32038

This corporation shall have two (2) directors initially. The number of directors may be increased from time to time by the By-Laws, but shall never be less than one (1) and the method of election of directors shall be governed by the By-Laws.

#### **ARTICLE VIII – BY-LAWS**

The power to adopt, alter, amend or repeal the By-Laws shall be vested in the Board of Directors and the Shareholders.

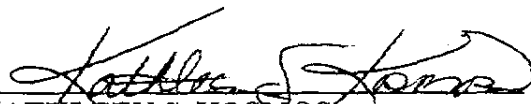
#### **ARTICLE IX – INDEMNIFICATION**

The Corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

**ARTICLE X - AMENDMENT**

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment to them, and any right conferred upon the Shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 14th day of May 2003.

  
KATHLEEN S. KOSMOS

  
PETER G. KOSMOS

FILED  
03 MAY 19 PM 2:53  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA