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Florida Department of State  
Division of Corporations  
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## To:

Division of Corporations  
Fax Number : (850)205-0381

## From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
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TALLAHASSEE, FLORIDA  
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## FLORIDA PROFIT CORPORATION OR P.A.

kirk land management, inc.

Certificate of Status	0
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(3)

ARTICLES OF INCORPORATION  
OF  
KIRK LAND MANAGEMENT, INC.

ARTICLE I - NAME

The name of this corporation is KIRK LAND MANAGEMENT, INC.

ARTICLE II - DURATION

This corporation shall have perpetual existence commencing on the date of this filing of these Articles with the Department of State.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business as a Florida Corporation.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 100 shares of One Dollar (\$1.00) par value common stock that shall be designated as "Common Shares."

ARTICLE V - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale of any stock of this corporation, shall have the right to purchase his pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 915 Old Dixie Highway SW, Vero Beach, Florida 32960, and the name of the initial registered agent of this corporation at that address is Dale Peirce.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have 3 directors constituting the initial Board of Directors. The number of directors may be either increased or decreased from time to time by the bylaws, however, there shall never be less than one Director nor more than five. The name(s) and address(es) of the initial Board of Directors of the corporation is:

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Mark D. Peirce  
915 Old Dixie Highway SW  
Vero Beach, Florida 32960

Dale E. Peirce  
915 Old Dixie Highway SW  
Vero Beach, Florida 32960

Brian Kirk  
915 Old Dixie Highway SW  
Vero Beach, Florida 32960

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ARTICLE VIII - INCORPORATORS

The name and address of the Incorporator signing these articles is:  
Dale Peirce, 915 Old Dixie Highway SW, Vero Beach, FL 32960.

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify any Officer or Director or any former officer or director, to the full extent permitted by law.

ARTICLE X - PRINCIPLE PLACE OF BUSINESS

The principle place of business of the corporation shall be 915 Old Dixie Highway SW, Vero Beach, FL 32960.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, by a majority vote of the Board of Directors, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation on the 23 day of May, 2003.

By Dale E. Peirce  
Incorporator

May 23, 2003  
Date

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

Dale E. Peirce  
Registered Agent

May 23, 2003  
Date

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