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Florida Department of State
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To: Division of Corporations
Fax Number : (850) 205-0381

From: Account Name : SHAPIRO & ADAMS, P.A.
Account Number : I19990000101
Phone : (561) 691-0059
Fax Number : (561) 691-0066

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FLORIDA PROFIT CORPORATION OR P.A.

Noramcon Management USA, Inc.

Certificate of Status	0
Certified Copy	0
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ROBERT SHAPIRO PA
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ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

Noramcon Management USA, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailling address is:

2660 South Ocean Boulevard, Suite 403, West Building, Palm Beach,
FL 33480

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

All lawful business

ARTICLE IV SHARES

The number of shares of stock is:

2660 South Ocean Blvd., Suite 403, Palm Beach, FL 33480

ARTICLE V INITIAL OFFICERS/DIRECTORS (optional)

The name(s), address(es) and title(s):

Eli Yaffe, President
2660 South Ocean Blvd., Suite 403
Palm Beach, FL 33480

ARTICLE VI REGISTERED AGENT

The name and Florida street address of the registered agent is:

Eli Yaffe
2660 South Ocean Boulevard, Suite 403
Palm Beach, FL 33480

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Eli Yaffe
2660 South Ocean Boulevard, Suite 403
Palm Beach, FL 33480

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

Signature/Registered Agent

5/20/03

Date

Signature/Incorporator

5/20/03

Date

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