

**Electronic Articles of Incorporation
For**

**P03000053125
FILED
May 14, 2003
Sec. Of State**

JJM APPALOOSAS', INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

JJM APPALOOSAS', INC.

Article II

The principal place of business address:

1101 NW 146TH ST
MIAMI, FL. 33168

The mailing address of the corporation is:

1101 NW 146TH ST
MIAMI, FL. 33168

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

JOHN L BLAIR
1101 NW 146TH ST
MIAMI, FL. 33168

I certify that I am familiar with and accept the responsibilities of registered agent.

P03000053125
FILED
May 14, 2003
Sec. Of State

Registered Agent Signature: JOHN L. BLAIR

Article VI

The name and address of the incorporator is:

CHARLES ALAN ROSS
3845 SW 41 STREET
PEMBROKE PARK, FL 33023

Incorporator Signature: CHARLES ALAN ROSS

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
JOHN L BLAIR
1101 NW 146TH ST
MIAMI, FL. 33168

Title: V
MICHELLE O BLAIR
1101 NW 146TH ST
MIAMI, FL. 33168