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| PICK-UP WAIT MAIL |
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| Certified Copies Certificates of Status |
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2003 HAY - I AM IO: 18
TALLAHASSEE FLORIDA

April 28, 2003

Florida Department of State Division of Corporations 409 East Gains Street Tallahassee, Florida 32399

Re: Nic & Cam Corp.

Enclosed please find an original and one (1) copy of the articles of incorporation along with a check for \$78.75 (filing fee). A certified copy and certificate of status - additional copy is required.

From:

Fernando Walker

10730 NW 66 Street, Apt. A-403

Miami, FL 33178

Phone:

Thank/y

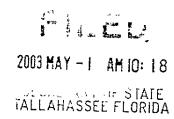
305.470.4665

Fernando V. Walker

ARTICLES OF INCORPORATION

OF

Nic & Cam, Corp.



THE UNDERSIGNED, has executed the following document as incorporator of the above named Corporation, a Corporation for profit organized under the laws of the State of Florida, and all rights, duties and obligations of the undersigned as incorporator, and those of the Corporation, are to be determined in accordance with the laws of the State of Florida in compliance with Chapter 607, Florida Statutes.

ARTICLE I

The name of the Corporation shall be: NIC & CAM, CORP. (the "Corporation")

ARTICLE II

The Corporation shall conunence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE III

The general nature of the business and objects and purposes proposed to be transacted and carried on by this Corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, as:

(1) Transact any and all lawful business;

To have perpetual succession by its corporate name;

To sue and be sued, complain, and defend in its corporate name in all actions or proceedings;

To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a Facsimile thereof, to be impressed, affixed, or in any other manner reproduced;

To purchase, sell, take, receive, lease, or otherwise acquire, own, hold improve, use and otherwise deal in and with a restaurant or a food preparation or real or personal property or any interest therein, wherever situated:

To sell, convey, mortgage, pledge, create a security interest in, lease, mortgage, transfer, and otherwise dispose of all or any part of its property and assets;

To lend money to, and use its credit to assist, its officers and employees in accordance with Florida Statute section 607.141;

To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign Corporations, partnerships, or individuals, or direct or indirect obligations of the United States or of any other government, state, territory, governmental district, or municipality or of any instrumentality thereof;

To make contracts and guarantees and incur liabilities, borrow money at such rates of interest as the Corporation may determine, issue notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income;

To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security of the payment of funds so loaned or invested;

To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state;

To elect or appoint officers and agents of the Corporation and define their duties and fix their compensation;

To make and alter bylaws, not inconsistent with its articles of incorporation or with the laws of this state, for the administration;

To make donations for the public welfare or for charitable, scientific, or educational purposes;

To transact any lawful business which the board of directors shall find will be in aid of governmental policy;

To pay pensions and establish pension plans, profit sharing pians, stock bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees of its subsidiaries;

To be a promoter, incorporator, partner, member, associate, or manager of any Corporation, partnership, joint venture, trust, or other enterprise;

To have and exercise all powers necessary of convenient to effect its purposes;

To indemnify any person who by reason of the fact that he is or was a director, officer, employee or agent of the Corporation to the full extent as permitted by Florida Statute 607.0 14;

ARTICLE IV

The aggregate number of shares, which this Corporation shall have authority to issue, is the total sum of 1000 shares, having par value of \$1.00.

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class stock of this Corporation

ARTICLE V

The street address of the initial registered office and the name of the initial Registered Agent of this Corporation shall be:

FERNANDO V. WALKER 10730 NW 66 STREET, APT. A-403 **MIAMI, FLORIDA 33178**

ARTICLE VI

The initial Board of Directors shall consist of a total of (1) person and the name and address of the person who is to serve as initial director is:

1. FERNANDO V. WALKER (President), (Treasurer), (Secretary) 10730 NW 66 Street, Apt. A-403, Miami, Florida 33178

ARTICLE VII

The address of the principal office of this Corporation is:

233 NE 2nd Avenue Miami, Florida 33132

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

FEDNANDO V WALKED

| 10730 NW 66 Stre Miami Beach, F | cet, Apt. A- 403 |
|---|---|
| IN WITNESS WHEREOF, the undersigned inc this 29 TH day of APRIL, 2003. | orporator has executed these article of incorporation |
| STATE OF FLORIDA) ss | FERNANDO V. WALKER |
| COUNTY OF MIAMI-DADE) | |
| The foregoing instrument was acknowledged before me this is personally known to me or who has produced a Florida ID oath. FLORIDA DR. LICENSE W426-258-51-054-0 | |
| My Commission Expires: | Notary Public, State of Florida Juan Taboada MY COMMISSION # DD029185 EXPIRES |

September 29, 2005
SONDED THRU TROY FAIN INSURANCE, INC.

| CERTIFICATE DESIGNATING (OR CHANGING) PLACE OF BUSINESS OR DOMICILE FOR THE | |
|---|---|
| SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY B | E |
| SERVED. | |

In pursuance of Chapter 607.34 Florida Statutes, the following is submitted, in compliance with said Act:

First-that NIC & CAM, CORP., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the articles of incorporation at City of Miami, County of Miami-Dade, State of Florida, as its agent to accept service of process within this State.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above stated Corporation, at place designated in this Certificate, FERNANDO V. WALKER hereby accepts to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

BY:

FERNANDO V. WALKER

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