

**Electronic Articles of Incorporation  
For**

P03000048609  
FILED  
May 01, 2003  
Sec. Of State

DUTY FREE MAX, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

DUTY FREE MAX, INC.

**Article II**

The principal place of business address:

103 NE 3RD AVENUE  
MIAMI, FL. 33132

The mailing address of the corporation is:

103 NE 3RD AVENUE  
MIAMI, FL. 33132

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100

**Article V**

The name and Florida street address of the registered agent is:

HIRSCH AND COMPANY CPAS, INC.  
175 W. CAMINO REAL  
BOCA RATON, FL. 33432

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: DAVID K. HIRSCH

### **Article VI**

The name and address of the incorporator is:

SCOTT WELLS  
103 NE 3RD AVENUE  
MIAMI, FL 33132-2217

Incorporator Signature: SCOTT WELLS

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
SCOTT WELLS  
103 NE 3RD AVENUE  
MIAMI, FL. 33132 US

### **Article VIII**

The effective date for this corporation shall be:

05/01/2003